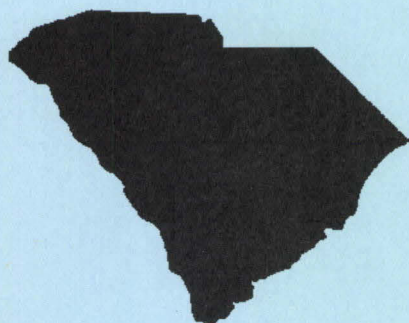


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# **South Carolina Department of Corrections**

**1996-97**

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***Protecting You from the Inside***

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## Quick Facts about SCDC

- Has 32 institutions and one under construction
- Has over 21,000 inmates in its facilities
- Has 6,492 employees
- Has 24 prison industries in 15 institutions and two others operated as support services
- Operates a 3,500 acre row crop program
- Operates a dairy as well as swine and beef operations
- Produces enough milk for SCDC and the Department of Juvenile Justice
- Spends only \$1.37 a day per inmate for three meals

## Mission Statement

The South Carolina Department of Corrections protects the public by operating a safe, secure, humane and efficient state prison system in accordance with statutory and constitutional mandates. The Agency provides offenders under its jurisdiction with opportunities to become productive, law-abiding citizens, while ensuring that crime victims are treated with dignity, respect, and sensitivity.

## Philosophy: Public Safety is our #1 priority

### Prison will:

- Be a deterrent
- Be humane
- Be controlled and structured
- Prepare the offender for community re-entry

### Offenders will:

- Be supervised in a firm, fair and consistent manner
- Abide by a strong work ethic
- Be held accountable for their actions
- Be productive
- Be required to demonstrate self-discipline

*Produced by the Office of Executive Affairs  
Brenda Reed, Publications Manager*

## Goals

1. To protect the public, employees, and offenders
2. To develop a staff committed to professionalism and fiscal responsibility
3. To prepare the offenders for community re-entry
4. To assess and respect the impact upon victims in all administrative decision making.

# SCDC

**South Carolina Department of Corrections**

*Safety \* Control \* Productivity*



# **South Carolina Department of Corrections**

## **1996-97 Annual Report** (July 1, 1996 - June 30, 1997)

**David M. Beasley**  
Governor

**Michael W. Moore**  
Director

**4444 Broad River Road  
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Columbia, S.C. 29221-1787  
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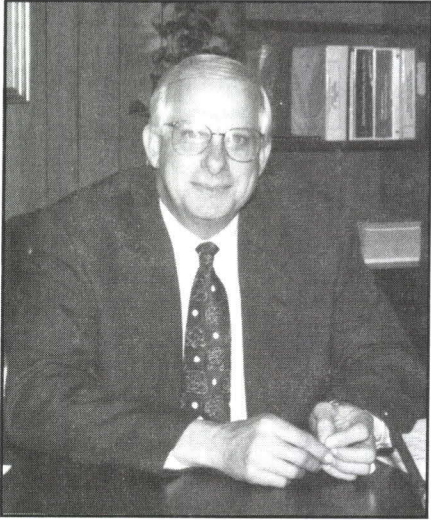
## Statutory Authority

The South Carolina Department of Corrections was created in 1960 (Title 24, Code of Laws of South Carolina 1976, as amended) as an administrative agency of the State Government. The Department was charged to "implement and carry out the policy of the State with respect to its prison system...and the performance of such other duties and matters as may be delegated to it pursuant to law."

The State's policy is expressed in Section 24-1-20: "It shall be the policy of this State in the operation and management of the Department of Corrections to manage and conduct the Department in such a manner as will be consistent with the operation of a modern prison system, and with the view of making the system self-sustaining, and that those convicted of violating the law and sentenced to a term in the Department of Corrections shall have humane treatment, and be given opportunity, encouragement, and training in the matter of reformation."

Title 24 also provided statutory authority for a Board of Corrections, employment of a general Director, management and control of the prison system, fiscal and procurement activities, and such other matters as are essential to the operation of a modern state prison system. The State Government Accountability and Reform Act of 1993 subsequently abolished the Board of Corrections and placed the Director under the direct management of the executive branch, reporting directly to the Governor.





**Michael W. Moore**

## Message from the Director

Governor David M. Beasley, the General Assembly, Department staff, and the public provided tremendous support to the Department of Corrections as it continued its efforts during fiscal year 1996-97 to make public and employee safety the number one priority. This was reflected in a number of pieces of legislation that were passed.

During my first year as director (FY 95-96), the Agency's operational procedures and programs were significantly changed to place a greater emphasis on security and to provide greater structure for the inmates. Having done that, the focus of FY 96-97 shifted to making organizational changes to help the Agency run more efficiently, to develop programs to prepare inmates for their ultimate release, and to raise sensitivity to victim issues.

Because of the increasing number of younger inmates, the Department intensified its programming for youthful offenders requiring all participants to complete a military-style, four-week Basic Training Unit program before being transferred to a second component where work and education are stressed.

SCDC expanded its efforts to identify inmates with mental health and substance abuse problems and to develop appropriate treatment strategies for these inmates.

The agency-wide education programs were revamped to include mandatory education for those inmates reading below the eighth grade level. The Palmetto Unified School District No. 1 worked diligently to provide inmates with a quality education through vocational training, special education, literacy training, and adult basic education.

Expansion of the agricultural programs led to the employment of additional inmates. Because of the garden crops raised, the Agricultural Services Division helped to reduce the Agency's cost to feed an inmate three meals a day by approximately ten cents. This meant significant savings for the Department.

Raising garden crops is just one example of how the Department of Corrections is committed to maximizing its resources and at the same time being a good steward of the taxpayers' dollars.

The following pages reflect how the prison system has made its transition over the past year.

Sincerely,

**Michael W. Moore**  
**Director**





# Significant Events for FY 96-97

## ***Corrections chosen to do state agencies' printing***

During 1997 Governor David Beasley formed a state printing committee to look at how state agencies at the Cabinet level could save on printing costs. The committee comprised of legislators, business people and state agency representatives recommended a three-phase program to consolidate state printing operations. The Printing and Graphics Branch of SCDC's Prison Industries became the hub for bulk printing for Cabinet Agencies.

## ***Grant received to set up substance abuse program***

In February of 1997, Governor Beasley announced that the Department of Corrections received a grant of \$363,892 from the U.S. Department of Justice to begin efforts to meet the needs of drug and alcohol-dependent offenders sentenced under the Youthful Offender Act. The money was used to establish an addictions treatment program at Turbeville Correctional Institution to prevent the use of controlled substances once the offender returns to the community.

## ***Legislature provided bond money***

The South Carolina Legislature passed a Bond Bill which provided \$51,375,000 to the Department of Corrections. Fifty million dollars is for building a 1500-bed prison. The balance will be used to build 256-bed additions at existing prisons.

## ***Awards presented***

During the 28th annual Governor's Community Improvement Conference held April 24-25, 1997, the Department of Corrections received two first place awards from

Keep America Beautiful of South Carolina. In the category "Reduce, Reuse, Recycle," SCDC won the state government award for its Recycling Program. The Agency recycles more than 50% of its waste stream.

The second award came in the category of "Litter Prevention." Through a cooperative agreement with the SC Department of Transportation, SCDC assists with cleanup efforts of South Carolina interstates by providing inmate labor, correctional supervision, and transportation. With no special funds, labor is furnished by the inmates at eight Pre-Release Centers. Each crew is comprised of 10 inmates.

Corrections' Director Michael W. Moore received the Silver Scales of Justice Award for Outstanding Public Service from the South Carolina Victim Assistance Network during National Victims' Rights Week (April 13-19, 1997). The award recognizes an individual or program that exhibited outstanding leadership to benefit victims of crime by creating or administering public policy or public service. Moore has been actively working to improve services to crime victims and their families.

In November of 1996, the South Carolina Governmental Fleet Managers Association presented SCDC's Division of Transportation Management and its Director Ron McLean with two awards. He received the "Bill Nix Award for Quality Fleet Management" which recognizes governmental agencies whose innovative fleet management practices have improved productivity and quality or produced bottom-line savings. The second award, the "President's Award for Individual Innovative Practices in Fleet Repair and/or Maintenance," is given to individual governmental fleet employees whose creative practices improved productivity and quality or produced substantial bottom-line savings.

Six corrections' employees received top honors during the Employee Awards Luncheon on January 29, 1997. Colie Rushton, warden at McCormick Correctional Institution, and Bernard McKie, warden at Stevenson Correctional Institution, were named Co-Managers of the Year. Supervisor of the Year honors went to Fred Thompson, a major at Lieber Correctional Institution. Mary Duckett, a food service supervisor at Givens Correction Center, was selected as Operations Employee of the Year. The Human/Health Services Employee of the Year Award went to Hoyt Sharp, principal at Turbeville Correctional Institution. Betty Diehl, an administrative assistant at Stevenson Correctional Institution, received the Administrative Support Employee of the Year Award.

The South Carolina Association for Volunteer Administration (SCAVA) recognized the Department of Corrections with its President's Award on January 31, 1997. This award is presented to an individual or organization who has shown generous support to SCAVA, to the profession of volunteer administration and to volunteerism in South Carolina. In addition, Betsy Lybrand, branch chief, Volunteer Services and Inmate Organizations, was recognized individually for her commitment to the community. She received the "Building for the Future" Award.

On May 2, 1997, SCDC held its 14th Annual Volunteer Appreciation and Awards Banquet. Volunteers provide approximately 14,000 hours of service to inmates on a monthly basis. They tutor inmates, lead religious study groups, or lead Alcoholics and Narcotics Anonymous groups. During the banquet, Huley Perry received the Agency's award for Volunteer of the Year. Richard Harkness and members of the Hodges AME Church were presented the Volunteer Group of the Year Award. The Distinguished Service Group of the Year went





to Fred Kensler and several Prison Fellowship representatives.

In June of 1997, South Carolina's Chapter of the International Personnel Management Association named the Department of Corrections' Applicant Telephony System as the 1997 Human Resources Program of the Year. The award was given to SCDC's Human Resources Division for its innovative use of automated systems to improve service to applicants and for its financial savings to the Agency and the State of South Carolina. The Telephony System allows applicants to have direct access to the agency's applicant referral system after their initial application has been received. A Personal Identification Number (PIN) is issued to applicants and enables them to apply for positions by touch-tone telephone, without filling out a piece of paper.

### ***Uniformed staff salary increased***

Effective July 1, 1996, uniformed staff received a 12 percent salary increase. The starting salary now for a Cadet is \$16,558. A Correctional Officers' beginning salary increased to \$17,220. The Agency had requested this salary increase for a number of years.

### ***Focus of Educational Division changed***

In the latter part of 1995, Corrections' Director Moore appointed a task force to address the effectiveness and efficiency of the Agency's Palmetto Unified School District #1. The task force submitted its report of recommendations for improving educational services. Educational programs for inmates became a major focus within the Department and it hired a new superintendent, Barbara Mayson, to lead this effort. Under her direction,

the educational services program was restructured.

### ***Death Row relocated***

Death Row moved April 12, 1997 from Broad River Correctional Institution in Columbia to Lieber Correctional Institution in Ridgeville, SC. The move provided better management controls and assured that the correctional staff who dealt with those inmates on a daily basis were not the same individuals charged with the responsibility of carrying out the death warrant as ordered by the State. Executions will continue to be carried out at the Capital Punishment Facility at the Broad River Correctional Institution. Inmates scheduled for execution will be transferred to the Columbia facility within the week prior to the scheduled execution.

### ***Videoconferenced parole hearings implemented***

On June 25, 1997, the first videoconferenced parole hearings were conducted from regional sites across the state. This project came as the result of a cooperative effort between the Department of Corrections, the Department of Probation, Parole and Pardon Services, the Department of Public Safety, and the Budget and Control Board's Office of Information Resources. Videoconferencing of parole hearings enhances public safety by reducing the number of man-hours required to transport inmates to and from parole hearings. While the primary focus of videoconferencing is to conduct parole hearings, it can and will be used for agency-wide meetings and training which in the long-term will provide cost savings for the the Agency.

### ***Central Visitation Center created***

Inmate visitation continues to be a significant part of rehabilitation. As a result, the Department of Corrections automated its inmate visitation program and created a Central Visitation Center (CVC). Located at the Coastal Regional Office in Charleston, the CVC was operational in

October of 1997. The staff process all visitors' requests to visit inmates and provide a weekly print-out of all approved visitors to those inmates who have made a change on their list.

### ***New Chapel planned***

Ground breaking ceremonies were held August 25, 1996, for the new chapel at Broad River Correctional Institution. The chapel building will provide needed space for important functions--worship, religious education, and other programs for the inmates. The Broad River Chapel Corporation raised \$190,000 for the construction of this chapel.

### ***Inmates donated money to Victims Network***

Inmate organizations from Allendale, Broad River, Dutchman, Evans, Goodman, Leath, Lee, MacDougall, McCormick, Northside, Trenton, Walden, Wateree River, and Women's Correctional Institutions and Lower Savannah Pre-Release Center made contributions totaling \$1,970.00 to the South Carolina Victim Assistance Network, a non profit organization.

### ***Inmates trained puppies***

Some inmates at Ridgeland Correctional Institution began caring for and training puppies in a year-long program aimed at increasing the number of guide dogs. Once trained the puppies are sent for "graduate studies" at Southeastern Guide Dog Inc. in Florida. There the dogs received an additional four months of harness training that helped them become guide dogs for the blind or disabled.

During the training process at the Department of Corrections, the inmates learned responsibility, self-discipline and a vocation as they fed, groomed and trained the puppies with basic commands.



# The Changing Face of Corrections

In an effort to streamline operations for the Department of Corrections, the Agency made some organizational changes:

- The Office of the Inspector General was established to oversee and coordinate the work of the Divisions of Inspections and Operational Review, Internal Audits, and Internal Affairs as well as the K-9 Drug Interdiction Unit.
- The Division of Policy Development was created to revise all policies and procedures and to make them comply with the agency's operational philosophy to ensure uniformity and consistency.
- The Division of Agricultural Services was created to maximize the use of SCDC land and inmate labor and to increase the Agency's potential to grow enough crops and produce to feed its inmate population.
- The Agency elevated the Victim Services function to the Division level to assure that victims' rights are protected and that their concerns are heard and addressed.
- SCDC also established a Safety Administration Branch with a Safety Administrator and Assistant Administrator and a Construction Safety Officer. This Branch is responsible for directing the SCDC employee/inmate safety programs for worksites at Headquarters and all institutions. The focal points are policies and procedures, environmental health safety,

safety inspections, accident reporting, a training program to certify institutional environmental and health safety officers, and meeting OSHA regulations.

Changes in other areas of the Agency are as follows:

## Division of Agricultural Services

The Agricultural Division has three major farms located at Wateree River, Walden, and MacDougall Correctional Institutions and six major gardens located at the three farms and at Lee, Evans, and Trenton Correctional Institutions. Approximately 1,000 inmates were employed in various jobs throughout the Agricultural Division.

On 10,000 acres, the Agricultural Division grew timber, corn, oats, wheat, soybeans, hay, silage, and haylage. The row crops are grown on 3,500 acres and the gardens are grown on 500 acres of land, with the balance of the land in pasture and timber. The products grown by row crop are used for feed for the swine, beef cattle, horse and dairy animals, except for the wheat which is now raised as a cash crop. Plans are to grow wheat in

1998 and exchange it for flour to be used to feed the inmates.

The Dairy operation, which furnished all the milk for SCDC and for the Department of Juvenile Justice (DJJ), milked an average of 332 cows per day and furnished an average of 46,674 gallons of milk per month to SCDC and an average of 5,288 gallons per month to DJJ.

The swine operation has 340 brood sows which produced an average of 101,051 pounds of pork per month. The beef cattle operation has 325 brood cows which produced an average of 64,873 pounds of beef per month. The swine, beef and cull dairy cows were sold on livestock markets throughout the state.

The gardens produced watermelon, cantaloupe, sweet corn, squash, field peas, butterbeans, okra, sweet potatoes, Irish potatoes, onions, cucumbers, peppers, tomatoes, and string beans which were delivered to Food Services for distribution throughout the system for consumption by the inmates. During FY 96-97, 1.2 million pounds of produce went to Food Services.

The Agricultural Division's efforts have had a significant impact on reducing the cost of feeding inmates.



**An armed field officer supervises inmates as they stake tomato plants which when harvested were used in the institutional cafeteria.**





## Division of Classification and Inmate Records

Several personnel and duties were transferred from the Division of Community Services to the Division of Classification and Inmate Records. The duties included the approval/disapproval of inmates to participate in the 30-day pre-release programs, the Labor Crew Program and medical furloughs for terminally ill inmates.

The implementation of the new classification system was completed on April 21, 1997. Turbeville Correctional Institution was the last institution brought on-line.

The Lieber Correctional Institution Reception and Evaluation Center (R&E) component was transferred to Broad River Correctional Institution R&E as of April 14, 1997. Inmates in the Coastal Region are transported to Lieber to verify commitments and are issued SCDC numbers before being transported to the Broad River facility the same day.

The Division published and distributed a classification plan/policy in May of 1997. A major component of this plan assures that each offender is held accountable for his/her behavior. Privileges afforded to inmates within SCDC directly correspond to their ability to follow institutional rules and regulations.

The Court Transfer section moved from State Classification to Inmate Records in April of 1997. Inmate Records underwent major restructuring to better utilize manpower. As of June 30, 1997, 67% of all inmate records were audited by the Inmate Records audit personnel.

## Division of Community Services

### Labor Crews

During the fiscal year, guidelines were revised making eligibility criteria the same for all inmates participating on labor crews whether assigned to a level I-A (Pre-Release Center) or to a level I-B, 2, or 3 institution, with the exception of time (i.e., an inmate assigned to a level I-B, 2 or 3 institution must be within four years of maxing out in order to be placed on an outside labor crew and those assigned to a I-A institution must be within three years of maxing out).

In September 1996, a contract with the Department of Parks, Recreation and Tourism was implemented to provide inmate labor to assist with the maintenance and clean-up of state parks in the Appalachian Region. SCDC provided transportation and a correctional officer for four crews of 14 inmates each from one institution and three Pre-Release Centers.

In January 1997, a statewide training session on the supervision of inmates was provided for all Labor Crew Contract Managers to ensure inmates were being properly supervised by their employees.

During the middle of the fiscal year, a number of small contract labor crews were moved from Stevenson Correctional Institution to Campbell Pre-Release Center in order to make space available for the Men's Shock Incarceration Program transferring from Wateree River Correctional Institution on March 3, 1997.

In March 1997, several of the contract labor crews that were moved to Campbell Pre-Release Center were further moved to State Park Correctional Center to be handled either by females from the general population or from the Women's Pre-Release Unit. Additional labor crews were established in order to provide more meaningful and productive work for additional females within the general population.

### 30-Day Pre-Release and Labor Crew/Work Programs

During the latter part of the fiscal year, Director Moore made the decision to close Blue Ridge Pre-Release Center by November 1, 1997, due to the age and costs of maintaining the facility and the impending decision by Greenville County to cancel SCDC's lease. The county decided to begin using the facility to house inmates remaining in their jurisdiction. Due to this decision, Blue Ridge began transferring to Givens Youth Corrections Center in June, 1997, labor crews that provided inmates to outside contractors. Work Program inmates began being moved to other centers in the state. September, 1997 will be the last month in which inmates will participate in the 30-day Pre-Release, Labor Crew and Work Programs at Blue Ridge. Blue Ridge began operation in 1972, and eventually housed up to 67 inmates for the 30-day Pre-Release Program and 161 inmates for the Labor Crew/Work Program.

As indicated above, Labor Crew guidelines were combined making assignment criteria the same for an inmate assigned to a level I-A institution for the Labor Crew/Work Program as for an inmate assigned to an outside contract labor crew from a level I-B, 2 or 3 institution with the exception of time to maxout.

In March 1997, Director Moore approved an increase in Work Program eligibility time from 12 to 18 months prior to maxout.

In June 1997, responsibility for the selection and approval of those inmates assigned to the Pre-Release Centers for the labor crew and 30-day pre-release programs was transferred from the Division of Community Services to the Division of Classification and Inmate Records. Final approval of those inmates placed on the Work Program in the Pre-Release Centers remain under the Division of Community Services. In addition, responsibility for the approval and processing of those in-





mates placed on terminally ill furloughs was transferred to the Division of Classification.

In January 1997, due to some 48-hour pass program violations by Work Program inmates over the 1996 Thanksgiving and Christmas holidays, the decision was made to eliminate all future two-day holiday passes from the Pre-Release Centers.

### Youthful Offender Act Program

In view of the continued emphasis on the Youthful Offender Intensification Program, effective January 1, 1997, any offender who entered the South Carolina Department of Corrections (SCDC) sentenced under the Youthful Offender Act was assigned to a minimum of ten months time category with no SCDC credit for jail time. The seven-month offense category was therefore eliminated. Furthermore, offenders with a 13-month offense category could receive 30 days jail time credit towards their minimum incarcerative period. All other offense categories remained the same.

The Youthful Offender Intensification Program was initiated in February, 1997. Participants in this program complete a Basic Training Unit (BTU) Program at Turbeville Correctional Institution where they undergo assessment, participate in a very regimented four weeks of military-style marching, drilling, physical training, military courtesy, maintaining beds/lockers, and learning what is expected through their confinement. Upon successful completion, they transfer to a work component program of very intense work and basic education.

After successful completion of the work component, the Youthful Offender transfers back to either Turbeville or Trenton Correctional Institution where educational, voca-

tional and treatment programs (i.e., social and life skills programs such as alcohol/drug abuse, cognitive therapy, stress management, anger management, etc.) are more intense. Individuals who do not adjust or refuse to cooperate or participate in programs are recycled through the BTU and/or Work Component again. Privileges such as visitation, pay phone calls, and canteen will be gradually earned through each phase of the program and can be taken away for poor adjustment/behavior, failure to complete required programs, etc.

At the time of this publication, plans were underway to move the BTU and work component to the Wateree River Correctional Institution.

Youthful Offenders continue to be placed under the supervision of the South Carolina Department of Probation, Parole and Pardon Services for a minimum of one year upon release as long as the period of supervision does not exceed six years from the date of sentencing with jail time credit. Those revoked and returned to SCDC will participate in the same intensified programs.

In April 1997, NIC provided training on "Managing Violent Youthful Offenders in Adult Prisons" to various staff from Department of Corrections, Juvenile Justice and Probation, Parole and Pardon Services.

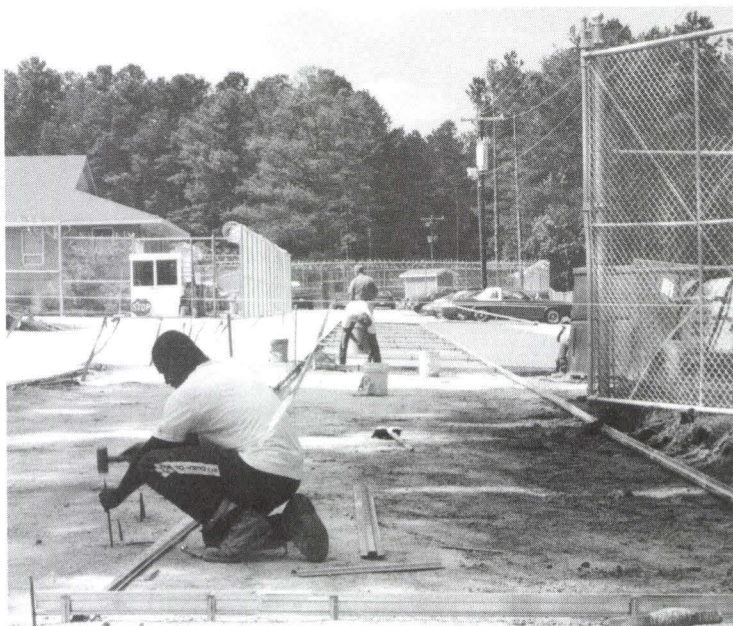
### Shock Incarceration Program

On March 3, 1997, the Men's Shock Incarceration Program was moved from Wateree River Correctional Institution to

Stevenson Correctional Institution and the six-month Youthful Offender Boot Camp was eliminated in order to make way for expansion of the Youthful Offender Program (i.e., in order to assign more Youthful Offenders to Wateree for the Work Component). Both the Men's and Women's Shock Units were combined under the management of Stevenson Correctional Institution. The Shock Program remains the same. There is still a strong emphasis on discipline, work, and education. Participating inmates are involved with farming and gardening activities on the property within the Broad River Complex.

## **Division of Construction and Planning**

Significant contract/inmate projects: Construction by contract included the completion of a 1116-bed correctional institution at Kershaw, SC, floor replacements at MacDougall Correctional Institution's kitchen and the Wateree River Correctional Institution's dairy facility. Designs were completed for a new



**Inmates completed renovations at SCDC's former facility, Greenwood Correctional Center, which was turned over to the S.C. Department of Juvenile Justice.**

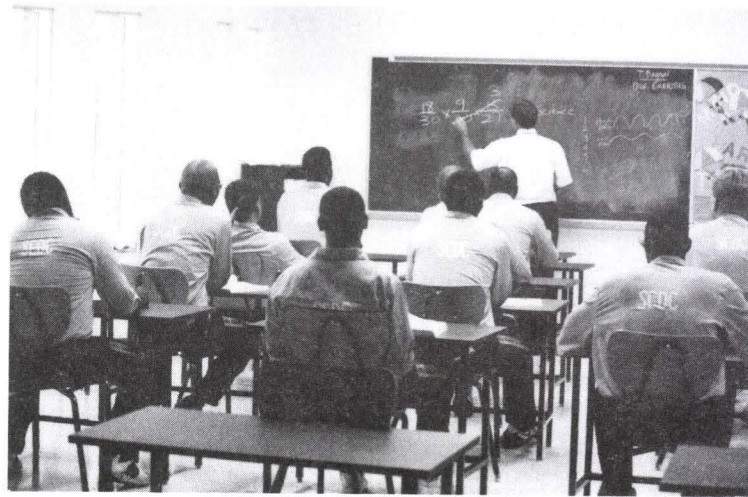




stand-alone medical facility, renovations of educational spaces at Kirkland Correctional Institution for a new Reception and Evaluation (R&E) Center and a new 256-bed prototypical housing unit for four medium/maximum institutions.

Significant construction projects using inmate labor included: Completion of recreation yards and additional security fencing at all the Agency medium/maximum level prisons, a laundry facility and additional parking at Trenton Correctional Institution, renovation of a portion of the Educational Building for a new print shop, renovations of the old print shop in the Headquarters Building for additional office space, reroofed the main Administration Building at Goodman and MacDougall Correctional Institutions, Catawba Pre-Release Center, and several roofs at Perry Correctional Institution, converted cells at Lieber Correctional Institution to house Death Row inmates, completed a new Industries building at Ridgeland Correctional Institution, completed renovations of the old Greenwood Correctional Center for the Department of Juvenile Justice (DJJ), completed security towers at Perry, Cross Anchor and Kershaw Correctional Institutions, upgraded laundry facilities at 15 correctional institutions and renovated a 96-bed housing unit at Stevenson Correctional Institution for use as a Shock Incarceration Unit.

The average number of inmates working in construction during the fiscal year was 250.



**The Department of Corrections requires inmates scoring below the eighth grade level in reading or math to attend appropriate educational classes.**

## Division of Educational Services

Educational programming is essential to the mission and responsibility of the South Carolina Department of Corrections. In January 1997, mandatory education was piloted by six institutions. Evans, Dutchman, Lee, Leath, MacDougall and Trenton Correctional Institutions required all inmates scoring below the eighth grade level in either reading or math to attend appropriate educational classes. The schools piloting the program found that classes were full with waiting lists as students responded positively to the educational mandate.

Special Education increased services for SCDC students. Hearing, vision and speech assessments are required for individuals with special needs.

Six school psychologists have been contracted for evaluations of the student population. Six special education teachers have been hired to provide services and develop Individualized Educational Plans (IEPS) to meet the needs of these students.

Eleven satellite libraries are now in place at institutions that previously did not have existing libraries. Seventeen libraries presently serve students within the remaining institutions.

Teamwork with other divisions at SCDC has proven beneficial. Education has collaborated with Medical to provide Health Units. Behavioral Sciences has joined efforts with Education at R&E for academic and aptitude testing. Resources Information Management (RIM) and Education share an employee to lend his expertise in technology. Prison Industries has become a partner of Education to provide practical experiences in vocational training in apprenticeships and mentoring.

Life Skills is an area that has generated interest and excitement in the Educational Division. Although it has been presented initially within the instructional area, administrators, teachers and students have discovered the importance of life skills as students re-enter the workforce and become productive citizens.

Students are taught anger and conflict management, to control emotions and accept responsibility for their behavior, thinking errors, accountability, how actions affect others, communication skills, self esteem and strategies to cope with difficult situations. Cognitive skills such as making responsible choices, community transition, health/hygiene and HIV/AIDS awareness are emphasized. Employability skills in regard to resume writing, job application, interviews, how to start and keep a job, and community



re-entry are all significant for transition into society.

Literacy programs within SCDC institutions are designed to assist students who rank below the standard test score for entering Adult Basic Education and GED level courses. Trained teachers, tutor certified assistants and community volunteers work with students on a one-on-one basis.

Over 1,980 students participated in the GED program. Suggestions are being recommended regarding the movement of students to other institutions, followup after medical assignments, etc. that often prevent students from completing GED's. Measures have been taken to require students to complete the GED process with fewer interruptions, increased independent learning, pre-GED training and priority status for students ready to be tested.

Vocational Education trained 2,811 students and awarded 1,047 certificates in areas such as carpentry, industrial sewing, welding, brickmasonry, plumbing, electronics, secretarial and office skills, dental lab assistants, horticulture and various other occupational training areas.

Adult Education with night school classes served 5,518 students in the areas of reading, math, language, social studies and science. Special academic areas recorded 503 additional students

including 67 habilitation participants. High school or secondary education reached an additional 2,116. Night school recorded an active participation of 4,875.

RIM (Resource Information Management) reported a total of 15,231 in the academic studies program with an additional 2,811 vocational students.

SCDC schools have been able to provide educational services to many low achieving students. The Educational Division is committed

to continue and increase its efforts to provide students with a quality education. Agency schools have provided instruction to over 15,231 inmate students during FY 1996-97.

## Division of Engineering and Maintenance

This Division was involved in various projects throughout the last fiscal year including removing asbestos tiles from the Headquarters Building, maintaining various institutions so they met accreditation standards, renovating kitchens at several institutions, and upgrading security fence systems, cameras and fire alarms.

The standby generator credits and rate changes over the last year saved the Agency over \$100,000. Projects and credits for FY 97-98 are projected to save close to \$200,000.

Ninety inmates are employed in this Division as plumbers and wastewater operators, and in the areas of general maintenance, electricians/electronic repair, heating and air condition repair, and kitchen equipment repair.

## Office of Health Services

Health Services has increased efforts to identify the numbers of substance abusing inmates along with the severity of the problem. Seventy five to 87% of inmates have this problem at differing levels of severity.

The Substance Abuse Subtle Screening Inventory (SASSI) was administered to all SCDC inmates. This testing helped Health Services to score inmates agency-wide and to arrive at these numbers.

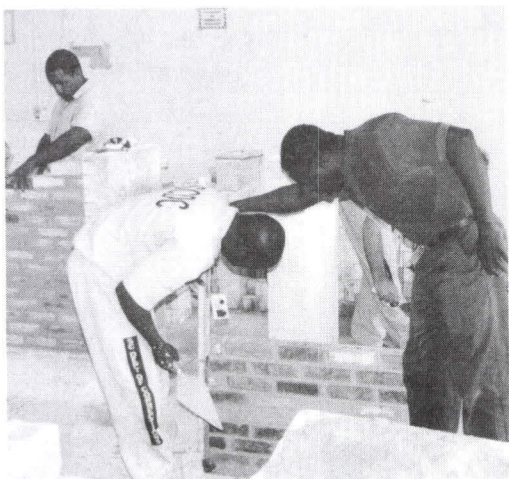
This resulted in the intensification of efforts to identify and plan treatment strategies as the agency evolves into a new unified Reception and Evaluation facility. A curriculum for alcohol and drug treatment is being developed for youthful offenders that is fast becoming a prototype model for other departments of corrections.

Recognizing that substance abuse has been a major cause for the increasing number of offenders being sentenced to prison, the Department of Corrections intensified its efforts to stop substance abuse, especially among young offenders, by establishing a special treatment program.

The program, called the Correctional Recovery Academy, was set up at Turbeville Correctional Institution. Its goals are to stop the addiction process, to initiate a commitment to recovery, to stop recidivism, and to provide support services and skills which enhance an inmate's chances of maintaining a crime- and drug-free life after his/her release.

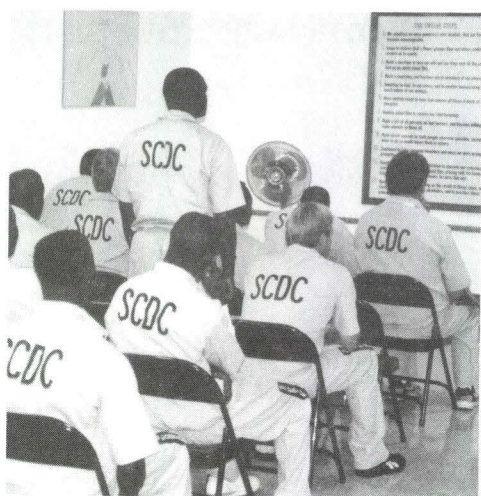
Automation for the inmate medical records is progressing rapidly. Pilot programs at the female institutions have provided useful information that will make this a reality agency-wide later in 1997.

Institutional mental health care is rapidly being developed to mirror the community mental health care model. Inter-disciplinary treatment teams and case management models are in place. A



**Inmates learn brickmasonry skills in the vocational classes.**





**SCDC is intensifying its efforts to provide substance abuse treatment programs for the inmates.**

holistic approach to health care with the physician/nurse as "gate keeper" is bringing physical and mental health together in this most important managed care concept.

New efforts to provide behavioral management to inmates who display repetitive chronic behavioral problems are being addressed and will become part of the Broad River Correctional Institution--SCDC's special needs institution. The chronically mentally ill are to be moved by the fall of 1997 to Broad River Correctional Institution. There will be some 625 special needs offenders housed at this institution.

The Department established a Hospice Program as an alternative for those inmates diagnosed with terminal illnesses. The Hospice program centers on the quality of life rather than the quantity of life for those facing death. It focuses on symptom management, emotional and spiritual support, and assists the dying inmate in dealing with end of life issues.

## Division of Human Resources

The employee grievance process was revised to eliminate time consuming committee hearings and improve consistency and fairness of disciplinary actions. New hire orientation was eliminated and each hiring location began the pre-processing of all applicants.

As part of the Department of Corrections' new hire approval process, mandatory drug testing for all newly hired agency personnel was implemented. SCDC has a policy regarding the work-related effects of substance abuse by employees; and, as a condition of employment, an employee agrees to abide by the guidelines and adhere to the state's Drug Free Workplace Policy.

## Division of Inmate Services

### Inmate Grievance Branch

In June of 1996, the United State District Courts of South Carolina approved the Department of Corrections' Inmate Grievance Procedure for Federal Certification. Federal Certification provided the Department of Corrections with the following benefits:

(1) allows SCDC to resolve issues at the lowest possible level; (2) provides Wardens, Regional Directors, Deputy Directors and the Director with information and trends within the Agency; (3) saves South Carolina taxpayers tax dollars by minimizing the number of frivolous lawsuits by requiring that before filing a lawsuit, the inmate must exhaust all remedies within the Agency; and (4) provides Federal Courts with documentation prior to the scheduling and/or hearing of a lawsuit.

### Pastoral Care Services

Three new community supported Chaplains began employment during the

year. This brought the number of full-time institutional chaplains supported by the Christian community to six.

Three minister interns completed the year-long program of Clinical Pastoral Education in August of 1996. Two students from the Lutheran Theological Southern Seminary completed a summer unit. The SCDC Clinical Pastoral Education program is the only program in a correctional system accredited by the Association for Clinical Pastoral Education.

## Division of Resource and Information Management


All activities in the past fiscal year that were automated within the Department of Corrections were done internally by the staff in the Division of Resource and Information Management (RIM).

Staff of the Technical Support and Systems Development Branch redesigned and developed the inmate transfer system which included bed management, count reporting, transfer entry, transportation and bus routes for the female institutions. They automated the Management Information Notes process, the process for announcing vacant positions, and the process for conducting drivers license checks through electronic exchange of data with the Department of Motor Vehicles. Significant enhancements were made to the Agency visitation, grievance and messaging systems.

Technical Support also researched and evaluated software, in conjunction with the Budget and Control Board's Office of Information Resources staff, pertaining to conversion of programming to accommodate the year 2000. They developed a PC-based case management tracking system for the Office of General Counsel and a PC-based application to assist in management of policy development and forms usage.

The Financial Accounting Branch developed the application process and





staffed the selection committee which passed more than \$4,000,000 to subgrantees within the state. This branch assumed responsibility for the financial duties of the Divisions of Construction and Education. It prepared grants that provided SCDC with more than \$1,000,000 in additional funding in FY 96-97.

Staff of the Offender Information Management Branch completed an exploratory data analysis and a feasibility study relating to the development of a reporting database for the Department of Juvenile Justice. The three-volume report described methodology, data analysis results, and recommendations. This branch also provided ongoing data analysis and technical support to the Sentencing Guidelines Commission in the promulgation of sentencing guidelines.

The Computer Operations and Telecommunications Branch was responsible for acquiring the automated Fingerprint System to support the Reception and Evaluation automation and the compressed video services to support the parole hearing process.

## Division of Security

During the 96-97 fiscal year, the Security Division responded to disturbances with the Emergency Response Teams at Allendale, Turbeville and Evans Correctional Institutions. The division conducted seven emergency exercises at various institutions statewide with excellent results. It also hosted a National Institute of Corrections' consultant to review emergency preparedness and will be undertaking a new direction in this area in FY 97-98.



Members of the Rapid Response Team line up in formation as they practice movements needed to enter a prison during an emergency situation.

## Division of Support Services

Sales in the Canteen Branch totaled \$13,569,770, an increase of \$1,670,786 (or 14%) over last fiscal year. The Agency closed 15 auxiliary canteens during the year. It converted 19 of 34 institutional canteens so that they were operated by employees rather than inmates. Over 150 inmates are employed in canteen operations.

The Commissary Branch centralized its budget and reduced overall usage and subsequent expenditure. There was a cost savings of \$80,000 over the projected initial budget request. Over 180 inmates were employed.

Efforts by the Food Service Branch reduced the cost of feeding an inmate by ten cents over last year's cost. This year's cost was \$1.39 a day to feed an inmate three meals.

A five-day work schedule rather than the traditional seven days a week was implemented in the cafeterias. This increased the number of inmates employed in this area to approximately 2,700.

The Solid Waste Management/Recycling Center employed seven state employees and 61 inmates. It is a totally self-sufficient enterprise that produced revenues of \$208,472 during the fiscal year.

SCDC's Recycling Program recycled 50% of the Agency's waste stream and reduced the disposal costs by more than 40% (from approximately \$500,000 per year to \$290,828 on the last contracts). More than 797 tons of SCDC trash and 780 tons of scrap steel were recycled. Additionally, the program served 56 other state agencies/entities recycling more than 1,157 tons for them.

## Division of Training and Staff Development

Correctional Officer Basic Certification training and SCDC Orientation training classes were merged during the fiscal year. Training was reduced from six weeks to four weeks which resulted in considerable savings in time and money. This change also enabled the existing staff to schedule more training classes and ac-





commodate more students on a yearly basis.

The Executive Leadership Training Program was implemented for the Agency's top managers. It is designed to enhance skills as a correctional manager and to explore leadership philosophies. The class is delivered by Academy staff and consultants in various areas of law enforcement, corrections, state government and management and is a year-long series of classes.

Geographical training was also implemented. Six geographical training sites were created at Allendale, MacDougall, Kirkland, Lee, McCormick and Perry Correctional Institutions. Each geographical hub

performs the same training at the same time throughout the state. Each hub instructs a 40-hour block of instruction enabling employees to complete all training in a single week.

## Division of Transportation Management

As of July 1, 1996, the Division of Transportation Management implemented the Drug and Alcohol Testing of the Commercial Motor Vehicle Drivers Policy and Procedures, in compliance with the Omnibus Transportation Employee Testing Act of 1991, FMSCR 49 CFR, Part 383, Subparts A through F.

## Division of Victim Services

The Division of Victim Services is an information-based, support service for crime victims. The program answers questions and explains policy and procedures, in addition to providing notices of release or escape. Victims now have access to the Department of Corrections' Victims Services Division through a toll-free telephone number.

The Division, working with 11,000 active cases, added 2,700 new records in FY 96-97. Advance notices of inmates completing their sentences and being released from the custody of the Department of Corrections were given to 2,000 victims. Status updates were provided upon request.

## Division of Prison Industries

Prison Industries (PI) increased its employment of inmate workers by 7.5% and now has 1,812 inmates performing a variety of tasks and building job skills. PI increased its sales \$2 million for a total of \$12.7 million. The Federally Certified Prison Industries Enhancement Program (PIE) which permits PI to contract with private sector companies added another company at Dutchman Correctional Institution polishing faucet handles. This company joins others producing furniture, garment manufacturing, computer wire harnesses and hardwood flooring.

In addition, PI expanded its case-good plant and constructed a new facility at Northside Correctional Institution. Inmate employment should increase by 150 within the first quarter of FY 97-98 as construction is completed. Our traditional industries such as garment



(Above) Inmates at Dutchman Correctional Institution polish faucets for a private sector company.



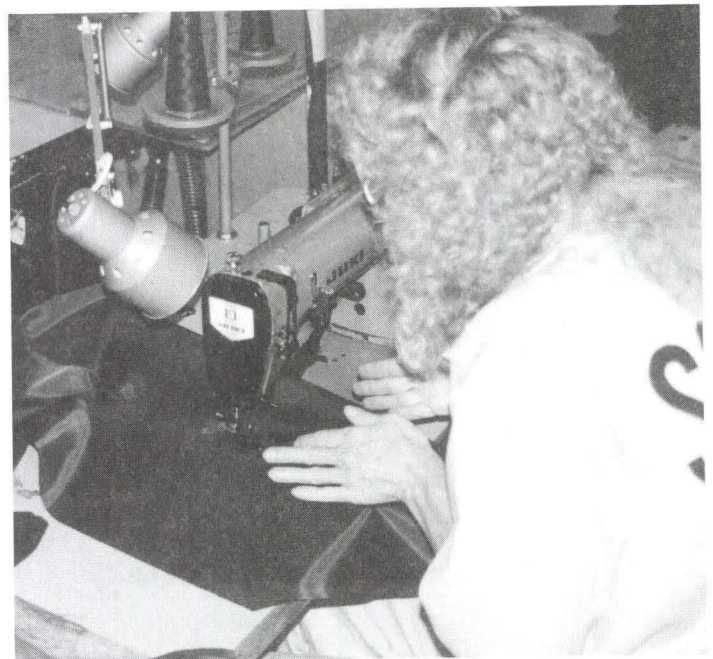
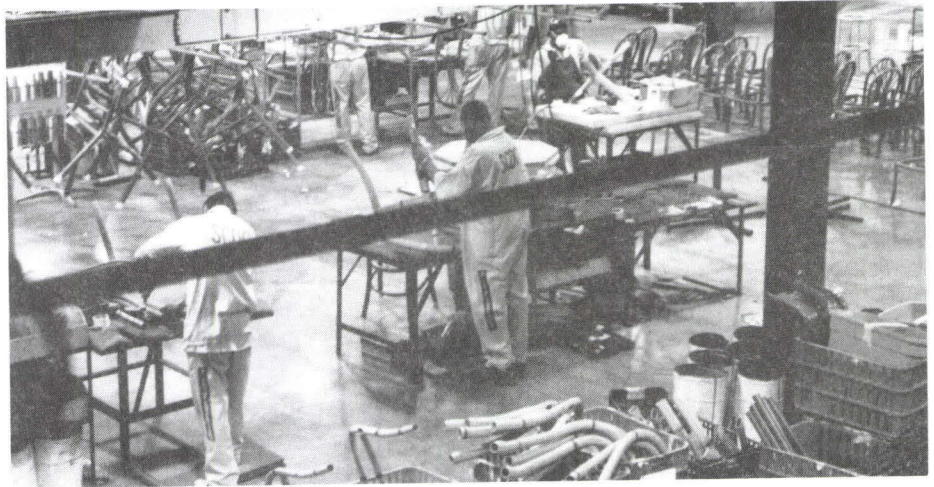
(Left) Female inmates at the Women's Correctional Institution make uniforms for all inmates.





manufacturing increased this year as the Department of Mental Health and the Department of Juvenile Justice allowed PI to manufacture clothing for them.

PI continues to expand its manufacturing capability and product lines to better serve its customers.



**Inmates work in various Prison Industry operations.**

**(Top)** They assemble furniture at Ridgeland Correctional Institution for a private sector company.

**(Center left)** At Cross Anchor Correctional Institution, inmates make hardwood floorings for a private sector business.

**(Center right).** Female inmates at Leath Correctional Institution sew caps and gowns for a private sector company.

**(Right)** Computer wire harnesses are assembled by inmates at Evans Correctional Institution.







## Prison Industries

FY 96-97

<b>Institution</b>	<b>Operation</b>	<b>No. of Inmates</b>	<b>No. of Shifts</b>
<b>Allendale Correctional Institution</b>	book sorting for several major publishers	165	2
<b>Broad River Correctional Institution</b>	glove packaging	167	3
	vehicle license plates	53	1
	metal bending	25	1
	sign shop	22	1
<b>Cross Anchor Correctional Institution</b>	hardwood flooring	58	1
<b>Dutchman Correctional Institution</b>	janitorial products	6	1
	recycling textiles	60	1
	polishing faucet handles	13	1
<b>Evans Correctional Institution</b>	wire harnesses (private sector)	161	2
<b>Kirkland Correctional Institution</b>	upholstery, mattresses & pillows	54	1
<b>Kershaw Correctional Institution</b>	to be opened 1997		
<b>Leath Correctional Institution</b>	sewing (private sector)	118	2
<b>Lee Correctional Institution</b>	recycling textiles	97	1
	picture frames	3	1
<b>Lieber Correctional Institution</b>	tire recapping	44	1
	ruler tape recycling	36	1
<b>Manning Correctional Institution</b>	laundry	154	1
<b>McCormick Correctional Institution</b>	panel systems and seating	75	1
<b>Northside Correctional Institution</b>	to be opened 1997		
<b>Perry Correctional Institution</b>	case goods	103	1
<b>Ridgeland Correctional Institution</b>	furniture	86	1
<b>Turbeville Correctional Institution</b>	sewing	100	1
	socks	2	1
<b>Trenton Correctional Institution</b>	processing spools	67	1
<b>Women's Correctional Institution</b>	sewing	90	1
<b>Print Shop</b>	printing	26	1
<b>Warehouse</b>	warehouse & central storage	27	1





## Legislation Affecting SCDC

The General Assembly ratified several pieces of legislation significant to the Department of Corrections and the state's criminal justice system during FY 1996-97. For full details of the legislation, please refer to the Code of Laws of South Carolina 1976, as amended.

(S.29) Enhances the safety of correctional officers and all staff working within the Department facilities. This Act modifies the crime of Taking of a Hostage by an Inmate by defining it as a violent crime, a Class A felony and by designating it as a "Most Serious Offense." This crime now carries a mandatory consecutive sentence of 5 to 30 years.

Other penalty increases established by this Act include a mandatory minimum of one year for Escape and a mandatory consecutive term of up to 10 years for Possession of a Concealed Weapon by an Inmate.

Additionally, the crime of Assault by Throwing Bodily Fluids for which an inmate must be imprisoned for not more than 15 years is established by this Act. This sentence must be served consecutively and, if it is determined that the inmate is HIV-positive or has another disease that may be transmitted through bodily fluids, the inmate may be prosecuted for a more serious offense. Other crimes established by this law are Sexual Intercourse with an Inmate by Correctional Staff (mandatory imprisonment of up to 10 years) and Assault on Correctional Staff (mandatory consecutive sentence of six months to five years).

Ultimately, this law sends the very strong message that the behaviors cited will not be tolerated and that the consequences for such behaviors are serious.

(S.315) Revises the number and status of witnesses to South Carolina Department of Corrections executions. The number of media witnesses was reduced from five to three and the number of victim witnesses was increased to three per family. If there is more than one victim, the Director may reduce the number of family representatives to one representative for each victim's family; provided, further, that if there are more than two victims, the Director may restrict the total number of victims' representatives present in accordance with the space limitation of the Capital Punishment Facility. This law also allows for a "minister of the gospel", the counsel for the inmate, the chief law enforcement officer (or designee) and solicitor (or assistant solicitor) for the county where the offense occurred to be present. Telephonic equipment, cameras or recording devices are prohibited in the Capital Punishment Facility during an execution by this Act.

(S.411) An existing bond authorization for the Department of Probation, Parole and Pardon Services was deleted by this law which now authorizes partial funding for one 256-bed housing unit for South Carolina Department of Corrections.

(H.3400) The General Appropriations Bill contains two provisos affecting Departmental Operation:

- 41.20 Directs that the Tire Retreading Program at Lieber Correctional Institution is limited to marketing and sales to state government entities.

- 47.SFC Authorizes South Carolina Department of Corrections to use funds confiscated from inmates (contraband) for drug interdiction efforts.





# Performance/Efficiency Measures

The Agency Mission, for the most part, has been determined by the South Carolina Constitution and the South Carolina Code of Laws. We have expanded the Agency's Mission through its Program Objectives to reflect what the public requires from the Department of Corrections. In addition, to being

good stewards of the taxpayers resources; the public wants protection from the offender, offender accountability, effective offender programming, community service/restitution and increased input into the Criminal Justice System.

Performance Measures, although difficult to quantify relative to humane treatment categories, are targeted to illustrate

how the Agency is doing, i.e., recidivism rate, inmate involvement in opportunity programs, restitution, self-sustaining systems and the cost of operations as compared to other states.

The following are the Agency's program priorities for FY 1996-97:

## Priority One

### Program - Housing, Care, Security, and Supervision

#### Program Goal:

This program is targeted to provide for proper care, treatment, feeding, and clothing within a controlled and structured environment which holds offenders accountable for their actions. It includes the operation of the Agency's 33 correctional institutions, inmate medical/mental care and those functions performed under statutory requirements in regard to those inmates sentenced under the State's Youthful Offender Act. Eighty-four percent of the Agency's funds are allocated to this program. Sixty-eight percent of the Agency's authorized FTE's are uniformed correctional officers. Medical costs require fourteen percent of dollar resources allocated to this program.

#### Program Objectives:

To not exceed an escape rate of zero percent per inmate population. To achieve an assault rate of not more than 1.5 percent per inmate population and not to exceed a 35 percent overall recidivism rate. To accredit all institutions under American Correctional Association Standards.

#### Performance Measures:

**FY 1996-97**

#### Workload Indicators:

Average Inmate Population	20,142
Number of Inmates per Authorized Employee	2.93
Number of Inmates per Authorized Correctional Officer	4.22
Actual Expenditures All Funds (Includes Allocation of Employer Contributions)	\$255,155,038
Included in above is \$20,516,427 of other funds associated with the operation of the canteen enterprise and shock, restitution, community control operations funded by Probation, Parole and Pardon Services.	

#### Efficiency Measures:

Total Annual Operating Costs (All Funds)	\$13,857
Male Minimum Security Inmate	\$12,270
Male Medium/Maximum Inmate	\$13,808

#### Effectiveness Measures:

Percent of Institutions ACA Accredited	63.0
Ratio Escapes per Inmate Population	.002
Ratio Assaults on Employees per Inmate Population	.02
Annual Recidivism Rate	32.0

#### **\*1996**

The National Average Recidivism rate is 32.6 percent.

The National Average Annual Operating Per Inmate Costs - \$19,801.

The Average Annual Operating Per Inmate Cost, North Carolina - \$20,933.

The Average Annual Operating Per Inmate Cost, Georgia - \$17,439.

**\*Reference - Corrections Yearbook - Criminal Justice Institute, Inc.**





## Priority Two

### Program - Internal Administration and Support

#### Program Goal:

This program includes all administrative/support functions critical to the operation of the Agency, the Director, his immediate staff, and all functions relative to personnel, training, accounting and automated systems/records maintenance and public information.

#### Program Objectives:

To develop a staff committed to fiscal responsibility and to continue to provide "state of the art" employee training at a minimal cost. To effectively utilize technology and eliminate duplication of duties to maximize resources.

#### Performance Measures:

FY 1996-97

#### Efficiency Measures:

Actual Expenditures All Funds (Includes Allocation of Employer Contributions)	\$14,733,490
Included in above is \$222,098 of Other Funds associated with the Canteen Enterprise and the operation of the Cashless System.	
Percent of Total Funds for Administration Costs	4.8
Total Cost Avoidances - Disposal Costs - 56 Other State Agencies Approximately	\$610,000
Reduction Disposal Costs/Cost Avoidances - SCDC	\$209,172
Income Received from Sale of Recyclables	\$235,728





## Priority Three

### Program - Work and Vocational Activities

#### Program Goal:

The purpose of this program is to have offenders abide by a strong work ethic and to provide productive work and vocational skill opportunities for inmates. The intent is to contribute necessary goods and services or other economic benefits to the state.

Included in this program are the Agency's various industries, agriculture activities, vocational training, and inmate work release.

#### Program Objectives:

To have every eligible inmate working or being trained. To increase annual sales to \$15,000,000 for Prison Industries during FY 1997-98.

To increase by ten percent per year the amount of agricultural produce grown by the Department which can be sold or utilized to feed the inmate population.

#### Performance Measures:

**FY 1996-97**

#### Workload Indicators:

State Taxes Paid by Inmates	\$425,748
Victim Assistance Paid by Inmates	\$1,051,815
Remitted to State Through Work Program	\$1,693,645
Dependent Support Paid by Inmates	\$590,227
Actual Expenditures All Funds (Includes Allocation of Employer Contributions)	\$21,831,261
Included in above is \$16,405,417 of Other Funds associated with the operation of Prison Industries and the farm.	

#### Efficiency Measures:

Annual Work Release Program Cost Per Inmate	\$8,384
Agricultural Produce Grown For Department Consumption (Lbs.)	1,100,000
Agricultural Outside Vegetable Sales	\$10,716
Value of Dairy Products Shipped/Consumed by Agency.	\$1,292,622

#### Effectiveness Measures:

Number of:	
Inmates Employed in Prison Industries	1,814
Annual Sales Dollars From Industries	\$14,165,892
Inmates Employed in Work Center Jobs	680
Inmates Released Through Work Centers	868
Number of Inmates Assigned to Community Work Centers	2,365*
*1,488 Labor Crew	
Cost Savings Associated with Consolidating State Printing	\$500,000



## Priority Four

### Program - Palmetto Unified School District No. 1

#### Program Goal:

The District provides programs and services assessment, including academic, vocational, special education, library services and life skills intended to enhance community re-integration, the basic literacy skills, and the economic self-sufficiency of inmates.

#### Priority One - Assessment:

##### Program Objective:

To provide a variety of assessments for all inmate students including the TABE (Test of Adult Basic Skills), Apticom (Aptitude/Achievement Vocational Instrument) and OASYS (Job Training and Placement Evaluation Tool).

#### Priority Two - Academic:

##### Program Objectives:

1. To improve the functional level of inmates enrolled in school by at least one grade level per year until they achieve a GED or high school diploma.

2. To fully implement a program of mandatory education for inmates that will allow school enrollment to be maintained at or near the school's operating capacity. (90% of capacity at a minimum).

3. To increase by five percent over FY 1996-97 the number of inmates completing high school/GED's during FY 1997-98.

#### Priority Three - Vocational:

##### Program Objectives:

1. To increase by five percent over FY 1996-97 levels, inmates completing vocational trade education programs.

2. To expand Vocational Education to include additional innovative programs and to increase by five percent or more over 1996-97 the number of inmates completing vocational trade education programs.

#### Priority Four - Special Education:

##### Program Objectives:

1. To increase by ten percent over FY 1996-97, the number of inmates identified and served by the provision of IDEA (Individuals With Disabilities Act).

2. To increase by ten percent over FY 1996-97, the number of inmates identified and served under the provision of Title I of the Elementary and Secondary Education Act.

#### Priority Five - Life Skills:

##### Program Objective:

To provide Life Skills training to all inmates assigned to school. The target date of July 1998.

#### Performance Measures:

**FY 1996-97**

#### Workload Indicators and Effectiveness Measures:

Actual Expenditures All Funds (Includes Allocation of Employer Contributions)

\$10,322,857

Included in Above \$3,652,969 of Federal and Other Funds Allocated by the Department of Education and utilized for "EIA" and "EFA" Program

##### Total Academic:

Average Enrollment (Unduplicated)

14,153

GED Diploma

5,876

High School Diploma

750

Number Enrolled in Literacy Program

4

2,003

##### Total Vocational:

Enrollment

2,811

Completions

1,047

Average Enrollment Unduplicated

868

##### Total Special Education:

43

##### Total Life Skills:

525

#### Efficiency Measures:

Average Cost Per Inmate Enrolled:

\$648.79



## Priority Five

### Program - Individual Growth and Motivation

#### Program Goal:

The purpose of this program is to provide personal skill development, family strengthening, employment transition, substance abuse prevention, promote spiritual understanding and provide a mechanism for formal review of inmate complaints.

#### Program Objectives:

To maintain Federal Certification by the United States District Courts of South Carolina, and obtain State Certification from the State Courts.

To resolve grievances at the lowest level of organizational responsibility.

To serve an average of 3,300 inmates weekly in religious worship services and average 4,000 inmates weekly in religious educational basis.

#### Performance Measures:

**FY 1996-97**

#### Workload Indicators:

Number of Inmate Grievances	11,855
Number of Inmates Provided Weekly Religious Services	3,734
Number of Inmates Provided Weekly Religious Educational Services	5,692
Number of Inmates Provided Crisis Intervention on Monthly Basis	508
Number of Volunteer Hours Provided Monthly	11,900
Actual Expenditures All Funds (Including Allocation of Employer Contributions Included in Above are \$808,444 of Other Funds (Revenue and Grants) Utilized to Subsidize Various Motivational Projects within this Program	\$4,091,537

#### Efficiency Measures:

Average program cost/inmate.	\$203
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#### Effectiveness Measures:

Saves the taxpayer of South Carolina dollars by minimizing the number of frivolous lawsuits by requiring that before filing a lawsuit, the inmate must exhaust all remedies within the Department of Corrections.

Grievance Resolution	Level	Percentage
	Institutional	75%
	Regional	11%
	Central Office	14%
Dollar savings realized by utilizing volunteers		\$1,890,646

Twenty percent (20%) of the inmate population will participate in worship services; twenty-five (25%) of the inmate population will participate in religious education.





## Priority Six

### Program - Penal Facility Inspection Services

#### **Program Goal:**

This unit inspects every penal facility in the state at least annually to ensure enforcement of minimum standards and advises appropriate corrective action if an institution fails to meet minimum standards.

#### **Program Objectives:**

To inspect 100% of all penal facilities operated in this State on an annual basis. To reinspect 100% of those facilities which failed to meet minimum standards during the initial inspection.

#### **Performance Measures:**

**FY 1996-97**

#### **Workload Indicators:**

Actual Expenditures All Funds (Includes Allocation of Employer Contributions)	\$293,658
Prisons/Jails Inspected	335
(In Compliance)	84
(Not in Compliance)	251

#### **Efficiency Measures:**

Average Costs per Facility Inspected	\$877
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#### **Effectiveness Measures:**

Percent of:	
Annual Inspections Completed	100%
Reinspections Completed	100%





# Cooperative Efforts with State Agencies

The South Carolina Department of Corrections enjoys cooperative work relationships with numerous state agencies in an effort to better serve the taxpayer.

The following is a listing of some of those cooperative efforts:

## **Department of Juvenile Justice (DJJ)**

1. SCDC provides state vehicle maintenance for the Department of Juvenile Justice.

2. SCDC supplies inmate workers for food services and other maintenance functions.

3. SCDC, at the request of DJJ, conducted a management audit of the food service program and made numerous recommendations to enhance the DJJ operations.

4. Automated systems - helping to create/establish.

## **Department of Probation, Parole and Pardon Services (DPPPS)**

1. Through Clark Foundation Grant, SCDC is working with DPPPS to develop a cohesive criminal justice plan to include uniform standards and a comprehensive information system.

2. Application for a grant has been submitted to develop with DPPPS and DJJ a continuance of services for young offenders from institutionalization through after-care.

3. SCDC provides to DPPPS all security services for Community Control and Restitution Centers.

4. SCDC provides office space to DPPPS for examination staff at facilities throughout the state.

## **Department of Alcohol and Other Drug Abuse Services (DAODAS)**

SCDC jointly manages substance abuse intervention programs at the Watkins, Livesay and Coastal Pre-Release Centers, State Park Correctional Center, and Manning Correctional Institution with funding and staffing provided through DAODAS.

## **Department of Parks, Recreation and Tourism**

1. SCDC, using inmate labor, performs annual cleaning at Goodale, Poinsett, Lee and Cheraw State Parks.

2. SCDC painted and repaired buildings and planted approximately 40,000 shrubs at Cheraw State Park Golf Course.

## **Department of Public Safety (DPS)**

1. SCDC provides laundry services at Manning Correctional Institution for the Criminal Justice Academy.

2. SCDC provides inmate labor for maintenance and food service at the Criminal Justice Academy.

3. SCDC, through grant funding, is working with DPS and SLED to develop a model warrant-tracking system among SCDC facilities and local jails. The program will also provide jails an offender management system to track the criminal records of inmates.

## **Department of Social Services (DSS)**

SCDC jointly manages the Bright Futures Program with the Department of Social Services. The program provides for DSS to refer qualified AFDC recipients to SCDC for enrollment in a training program that, once successfully completed, guarantees the participant employment as a correctional officer.

## **Department of Natural Resources**

1. SCDC inmates construct predator guards for wood duck nesting boxes and distributes boxes statewide.

2. SCDC inmates construct dove traps used to monitor dove regulations and construct transport boxes used in the relocation of deer.

## **Forestry Commission**

SCDC provides labor crews to plant tree seeds, transplant seedlings, and prepare seedlings for transfer to South Carolina farmers.

## **Department of Transportation**

SCDC provides inmates for litter control for highways throughout the state.

## **Clemson University:**

1. SCDC inmates pick seed peaches for distribution to peach farmers.

2. SCDC grows tree and shrub seedlings for distribution to landscape highways, parks and school grounds.

3. SCDC provides labor to paint and repair buildings at the extension centers.

In addition to the relationships listed herein, SCDC enjoys cooperative efforts with numerous local and federal (IRS, INS, SSA, Others) governmental entities.





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# Budget Information

## Operating Expenditures (Excludes Capital Improvement Funds)

The Department of Corrections spent \$299,418,963 in state appropriations, federal funds, special revenues, Prison Industries, and canteen funds in Fiscal Year 1996-97. Major expenditures included:

Salaries and fringe benefits of employees .....	71.7%
Supplies (e.g., food, uniforms, medical and office) .....	8.8%
Items for resale by Prison Industries and canteens .....	3.7%

### Actual Expenditures

<b>Description .....</b>	<b>Expenditure</b>
Personnel Services .....	\$165,107,562
Contractual Services .....	\$23,539,367
Supplies .....	\$26,427,727
Fixed Charges .....	\$2,210,199
Travel .....	\$205,446
Equipment .....	\$5,591,627
Items for Resale* .....	\$10,982,692
Case Services .....	\$7,640,195
Lights/Heat/Power .....	\$9,117,682
Transportation .....	\$892,155
Employee Benefits .....	\$47,704,311
<b>Total Expenditures .....</b>	<b>\$299,418,963</b>

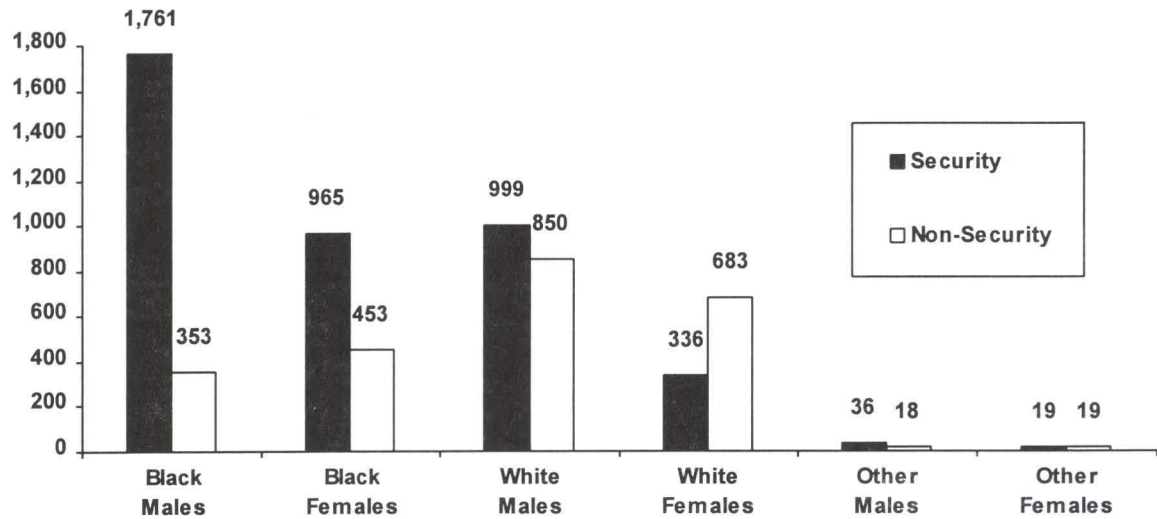
\*This budget line item includes consumer goods purchased for resale, principally in canteens, and raw materials purchased for resale after further processing in Prison Industries.

(Special Note: This information is as of June 30, 1997. Data are presented and recorded in accordance with the budgetary accounting process of the State of South Carolina.)





## Employees by Race, Gender, and Type of Position As of June 30, 1997







# Inmate Information

## Average Inmate Population Fiscal Years 1970 - 1997

FISCAL YEAR	SCDC FACILITIES	SPECIAL* PLACEMENTS	DESIGNATED FACILITIES**	SCDC *** JURISDICTION	ABSOLUTE CHANGE OVER PREVIOUS YEAR	PERCENT CHANGE OVER PREVIOUS YEAR
1970	2,537	--	--	2,537	182	7.7%
1971	2,859	--	--	2,859	322	12.7%
1972	3,239	--	--	3,239	380	13.3%
1973	3,341	--	--	3,341	102	3.1%
1974	3,517	25	--	3,542	201	6.0%
1975	4,557	25	36	4,618	1,076	30.4%
1976	5,671	25	568	6,264	1,646	35.6%
1977	6,392	27	748	7,167	903	14.4%
1978	6,677	32	738	7,447	280	3.9%
1979	6,761	149	713	7,623	176	2.4%
1980	7,003	184	682	7,869	246	3.2%
1981	7,190	236	652	8,078	209	2.7%
1982	7,635	353	614	8,602	524	6.5%
1983	8,151	683	558	9,392	790	9.2%
1984	8,182	1,051	556	9,789	397	4.2%
1985	8,539	1,081	501	10,121	332	3.4%
1986	9,299	978	478	10,755	634	6.3%
1987	10,320	993	473	11,786	1,031	9.6%
1988	11,069	1,104	487	12,660	874	7.4%
1989	12,426	1,162	461	14,049	1,389	11.0%
1990	14,417	1,292	440	16,149	2,100	14.9%
1991	15,810	1,376	455	17,641	1,492	9.2%
1992	16,328	1,815	438	18,581	940	5.3%
1993	16,669	1,601	434	18,704	123	0.7%
1994	17,182	1,540	428	19,150	446	2.4%
1995	17,704	1,233	391	19,328	178	0.9%
1996	18,736	987	399	20,122	794	4.1%
1997	20,146	380	404	20,930	808	4.0%

\* This category of inmates does not take up bedspace in SCDC facilities due to placement in diversionary programs. These programs include Extended Work Release, Supervised Furlough, and Provisional Parole. Special placements include inmates assigned to hospital facilities, Interstate Corrections Compact, and authorized absences.

\*\* Suitable city, county, and state facilities have been designated to house State inmates as a means of alleviating overcrowded conditions in SCDC facilities, and facilitating work at the facilities and in the community.

\*\*\* The jurisdiction count on this table does not include YOA parolees or inmates conditionally released under the Emergency Prison Overcrowding Powers Act (EPA); (S.C.Code of Laws 1976, Section 24-3-1110) invoked in September, 1983, and EPA II invoked in May, 1987. The average EPA counts were as follow: FY 1984 - 24; FY 1985 - 271; FY 1986 - 574; FY 1987 - 768; FY 1988 - 654 (EPA), 126 (EPA II); FY 1989 - 377 (EPA), 213 (EPA II); FY 1990 - 171 (EPA), 189 (EPA II); FY 1991 - 146 (EPA), 164 (EPA II); FY 1992 - 150 (EPA), 160 (EPA II); FY 1993 - 145 (EPA), 156 (EPA II); FY 1994 - 131 (EPA), 33 (EPA II); FY 1995 - 124 (EPA), 22 (EPA II); FY 1996 - 110 (EPA), 14 (EPA II).

**Per Inmate Costs\***  
**Fiscal Years 1987 - 1997**

Fiscal Year	<u>Based on State Funds Spent</u>		<u>Based on All Funds Spent**</u>	
	Annual Per Inmate Costs	Daily Per Inmate Costs ***	Annual Per Inmate Costs	Daily Per Inmate Costs ***
1987	\$11,471	\$31.43	\$11,721	\$32.11
1988	\$12,213	\$33.37	\$12,421	\$33.94
1989	\$12,925	\$35.41	\$13,237	\$36.27
1990	\$12,414	\$34.01	\$12,707	\$34.81
1991	\$12,336	\$33.80	\$12,451	\$34.11
1992	\$12,274	\$33.54	\$12,467	\$34.06
1993	\$12,107	\$33.17	\$12,296	\$33.69
1994	\$12,382	\$33.92	\$12,574	\$34.45
1995	\$12,899	\$35.34	\$13,219	\$36.22
1996	\$12,849	\$33.83	\$13,315	\$36.38
1997	\$13,141	\$36.00	\$13,857	\$37.96

Calculation of the SCDC per inmate costs is based on the average number of inmates in SCDC facilities and does not include state inmates held in designated facilities, institutional diversionary programs, or other non-SCDC locations.

State, Federal, and Special Revenues: (Excludes Permanent Improvement, Canteen, Prison Industries, Concrete, Miscellaneous Enterprise Funds, Improvement Enterprise Funds)

Based on 365 days per year, except leap year when 366 days are used.

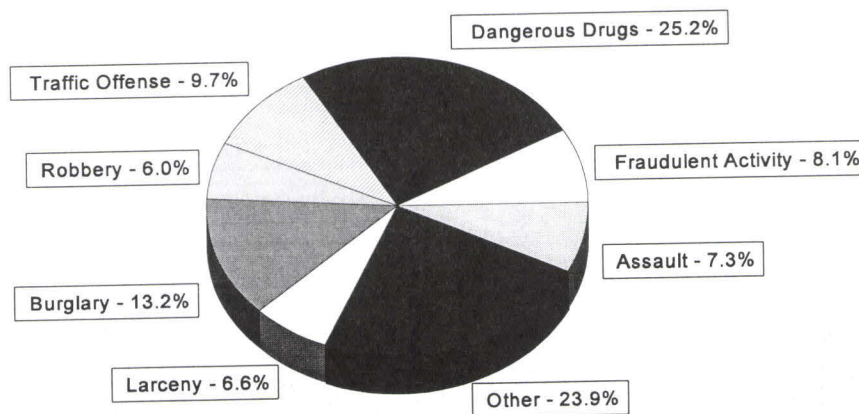
Minor adjustments have been made in the daily costs for 1988 and 1992 to reflect that those were leap years.





## Profile of SCDC Inmate Admissions and Releases for FY 1997

<b>ADMISSIONS</b>	10,849
New Court Admissions	77.2%
Probation revocations	8.5%
Parole revocations	13.0%
Other *	1.3%
Average Age	30 years
Admission Age 29 years and younger	53.8%
Race: Black	68.5%
White	30.8%
Other	0.7%
Sex: Male	89.71%
Female	9.9%
Average Sentence Length **	5 yrs.0 mos.
<b>Most Serious Offenses (76.1% of 10,849 admissions):</b>	



\* Other includes early release revocations, resentencing, death row, and appeal bond denied.

\*\* Excludes youthful offenders, and inmates with shock incarceration, life, and death sentences.

<b>RELEASES</b>	10,547
Expiration of Sentence	44.7%
Probation	19.7%
Paroled by DPPPS	12.7%
Paroled by YOA Parole Board	17.9%
Other *	5.0%
Race: Black	68.8%
White	30.6%
Other	0.6%
Sex: Male	89.8%
Female	10.2%
Average Time Served **	1 yr. 11 mos.

\* Other includes resentenced, death, court ordered, paid fine, appeal bond, pardon, and remanded.

\*\* Excludes youthful offenders, and inmates with shock incarceration, life, and death sentences.



## Profile of SCDC End of the Year Population for FY 1997

**TOTAL INMATE POPULATION (As of June 30, 1997)** ..... 21,063

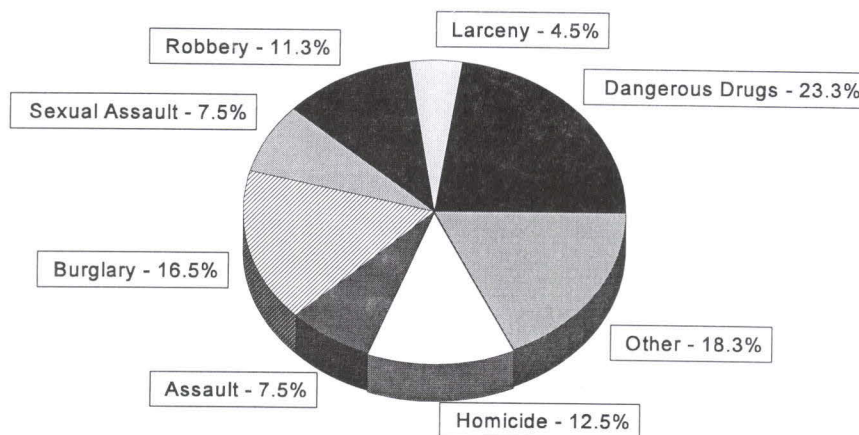
Average Sentence Length \* ..... 12 yrs 9 mos  
Youthful Offender Act ..... 8.20%  
With sentences of more than 20 years (including life) ..... 23.30%  
With death sentences ..... 0.30%  
Average Remaining Time to Serve before Max Out \* ..... 3 yrs 10 mos

Race: Black ..... 69.5%  
White ..... 30.0%  
Other ..... 0.5%

Sex: Male ..... 94.0%  
Female ..... 6.0%

Average Age ..... 33 years  
Age 29 years or younger ..... 42.2%

### Most Serious Offenses (81.7% of 21,063 inmates):



\* Excludes youthful offenders, and inmates with shock incarceration, life and death sentences.



## Admissions to and Releases from SCDC Base Population FY 1997

ADMISSIONS	BLACK MALES	BLACK FEMALES	WHITE MALES	WHITE FEMALES	OTHER MALES	OTHER FEMALES	TOTAL	
	Number	Number	Number	Number	Number	Number	Number	Percent
<b>NEW ADMISSIONS FROM COURT</b>	<b>4,948</b>	<b>629</b>	<b>2,402</b>	<b>337</b>	<b>57</b>	<b>7</b>	<b>8,380</b>	<b>77.2%</b>
Indeterminate Sentence (YOA)*	936	25	378	17	10	1	1,367	12.6%
Straight Sentence (Non-YOA)	4,012	604	2,024	320	47	6	7,013	64.6%
<b>PROBATION REVOCATIONS</b>	<b>587</b>	<b>51</b>	<b>267</b>	<b>16</b>	<b>2</b>	<b>0</b>	<b>923</b>	<b>8.5%</b>
Without New Sentence	440	45	175	10	1	0	671	6.2%
With New Sentence	147	6	92	6	1	0	252	2.3%
<b>PAROLE REVOCATIONS</b>	<b>1,059</b>	<b>52</b>	<b>267</b>	<b>20</b>	<b>8</b>	<b>0</b>	<b>1,406</b>	<b>13.0%</b>
YOA Without New Sentence	509	13	127	8	5	0	662	6.1%
YOA With New Sentence	52	1	18	0	0	0	71	0.7%
NON-YOA Without New Sentence	375	31	84	10	2	0	502	4.6%
NON-YOA With New Sentence	123	7	38	2	1	0	171	1.6%
<b>EPA REVOCATIONS</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2</b>	<b>0.02%</b>
EPA I Without New Sentence	1	0	0	0	0	0	1	0.01%
EPA I With New Sentence	0	0	0	0	0	0	0	0.0%
EPA II Without New Sentence	0	0	0	0	0	0	0	0.0%
EPA II With New Sentence	1	0	0	0	0	0	1	0.01%
<b>RE-SENTENCED</b>	<b>89</b>	<b>5</b>	<b>33</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>127</b>	<b>1.2%</b>
<b>DEATH ROW</b>	<b>3</b>	<b>0</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5</b>	<b>0.0%</b>
<b>APPEAL BOND DENIED</b>	<b>3</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6</b>	<b>0.1%</b>
<b>TOTAL ADMISSIONS</b>	<b>6,691</b>	<b>737</b>	<b>2,974</b>	<b>373</b>	<b>67</b>	<b>7</b>	<b>10,849</b>	<b>100.0%</b>

RELEASES	BLACK MALES	BLACK FEMALES	WHITE MALES	WHITE FEMALES	OTHER MALES	OTHER FEMALES	TOTAL	
	Number	Number	Number	Number	Number	Number	Number	Percent
<b>EXPIRATION OF SENTENCE (LESS GOOD TIME)</b>	<b>2,854</b>	<b>400</b>	<b>1,230</b>	<b>200</b>	<b>29</b>	<b>5</b>	<b>4,718</b>	<b>44.7%</b>
<b>PLACED ON PROBATION</b>	<b>1,148</b>	<b>116</b>	<b>717</b>	<b>79</b>	<b>13</b>	<b>2</b>	<b>2,075</b>	<b>19.7%</b>
<b>PAROLED BY YOA PAROLE BOARD</b>	<b>1,379</b>	<b>37</b>	<b>443</b>	<b>20</b>	<b>8</b>	<b>1</b>	<b>1,888</b>	<b>17.9%</b>
<b>PAROLED BY DPPPS**</b>	<b>879</b>	<b>83</b>	<b>328</b>	<b>47</b>	<b>6</b>	<b>0</b>	<b>1,343</b>	<b>12.7%</b>
<b>RE-SENTENCED</b>	<b>130</b>	<b>7</b>	<b>57</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>195</b>	<b>1.8%</b>
<b>RELEASED TO EPA</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>DEATH</b>	<b>43</b>	<b>2</b>	<b>15</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>60</b>	<b>0.6%</b>
<b>DEATH-EXECUTED</b>	<b>1</b>	<b>0</b>	<b>5</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6</b>	<b>0.1%</b>
<b>COURT ORDERED, PAID FINE, APPEAL BOND, PARDON, AND REMANDED TO COUNTY</b>	<b>123</b>	<b>51</b>	<b>61</b>	<b>24</b>	<b>3</b>	<b>0</b>	<b>262</b>	<b>2.5%</b>
<b>TOTAL RELEASES</b>	<b>6,557</b>	<b>696</b>	<b>2,856</b>	<b>370</b>	<b>60</b>	<b>8</b>	<b>10,547</b>	<b>100.0%</b>

\* The Youthful Offender Act provides for indeterminate sentences of 1 - 6 years for offenders aged 17 - 25.

\*\* Department of Probation, Parole, and Pardon Services.

## Most Serious Offense of Inmates Admitted to SCDC FY 1997\*

OFFENSE CLASSIFICATION	BLACK MALES		BLACK FEMALES		WHITE MALES		WHITE FEMALES		OTHER MALES		OTHER FEMALES		TOTAL	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
DANGEROUS DRUGS	2,145	32.1%	190	25.8%	335	11.3%	48	12.9%	14	20.9%	1	14.3%	2,733	25.2%
BURGLARY	822	12.3%	38	5.2%	544	18.3%	17	4.6%	12	17.9%	0	0.0%	1,433	13.2%
TRAFFIC OFFENSE	485	7.2%	11	1.5%	495	16.6%	49	13.1%	9	13.4%	0	0.0%	1,049	9.7%
FRAUDULENT ACTIVITY	319	4.8%	186	25.2%	238	8.0%	135	36.2%	1	1.5%	3	42.9%	882	8.1%
ASSAULT	530	7.9%	42	5.7%	208	7.0%	5	1.3%	6	9.0%	0	0.0%	791	7.3%
LARCENY	382	5.7%	86	11.7%	214	7.2%	29	7.8%	10	14.9%	0	0.0%	721	6.6%
ROBBERY	515	7.7%	15	2.0%	115	3.9%	6	1.6%	1	1.5%	1	14.3%	653	6.0%
STOLEN VEHICLE	278	4.2%	4	0.5%	136	4.6%	12	3.2%	1	1.5%	0	0.0%	431	4.0%
FORGERY/COUNTERFTING	143	2.1%	55	7.5%	86	2.9%	33	8.8%	0	0.0%	0	0.0%	317	2.9%
HOMICIDE	186	2.8%	14	1.9%	71	2.4%	5	1.3%	3	4.5%	1	14.3%	280	2.6%
WEAPON OFFENSE	182	2.7%	7	0.9%	40	1.3%	0	0.0%	0	0.0%	0	0.0%	229	2.1%
SEXUAL ASSAULT	119	1.8%	0	0.0%	105	3.5%	0	0.0%	2	3.0%	0	0.0%	226	2.1%
OBSTRUCTING POLICE	130	1.9%	19	2.6%	39	1.3%	3	0.8%	1	1.5%	0	0.0%	192	1.8%
SEX OFFENSES	60	0.9%	1	0.1%	97	3.3%	1	0.3%	0	0.0%	0	0.0%	159	1.5%
FAMILY OFFENSE	64	1.0%	17	2.3%	66	2.2%	7	1.9%	1	1.5%	0	0.0%	155	1.4%
STOLEN PROPERTY	77	1.2%	2	0.3%	20	0.7%	3	0.8%	1	1.5%	0	0.0%	103	0.9%
CRIMINAL CONSPIRACY	47	0.7%	9	1.2%	23	0.8%	2	0.5%	0	0.0%	0	0.0%	81	0.7%
DAMAGED PROPERTY	42	0.6%	3	0.4%	21	0.7%	0	0.0%	0	0.0%	0	0.0%	66	0.6%
ARSON	20	0.3%	6	0.8%	26	0.9%	2	0.5%	2	3.0%	0	0.0%	56	0.5%
OBSTRUCTING JUSTICE	24	0.4%	11	1.5%	8	0.3%	4	1.1%	1	1.5%	1	14.3%	49	0.5%
INVASION OF PRIVACY	17	0.3%	5	0.7%	23	0.8%	1	0.3%	1	1.5%	0	0.0%	47	0.4%
PUBLIC PEACE	23	0.3%	4	0.5%	5	0.2%	1	0.3%	0	0.0%	0	0.0%	33	0.3%
FLIGHT/ESCAPE	13	0.2%	1	0.1%	17	0.6%	0	0.0%	1	1.5%	0	0.0%	32	0.3%
KIDNAPPING	18	0.3%	0	0.0%	12	0.4%	1	0.3%	0	0.0%	0	0.0%	31	0.3%
ACCESSORY TO FELONY	17	0.3%	0	0.0%	9	0.3%	2	0.5%	0	0.0%	0	0.0%	28	0.3%
POSSESSION OF TOOLS	7	0.1%	1	0.1%	2	0.1%	1	0.3%	0	0.0%	0	0.0%	11	0.1%
DRUNKENESS	6	0.1%	1	0.1%	3	0.1%	0	0.0%	0	0.0%	0	0.0%	10	0.1%
SMUGGLING	5	0.1%	1	0.1%	4	0.1%	0	0.0%	0	0.0%	0	0.0%	10	0.1%
COMMERCIALIZED SEX	0	0.0%	6	0.8%	0	0.0%	2	0.5%	0	0.0%	0	0.0%	8	0.1%
CRIME AGAINST PERSON	2	0.0%	0	0.0%	4	0.1%	1	0.3%	0	0.0%	0	0.0%	7	0.1%
EMBEZZLEMENT	2	0.0%	1	0.1%	0	0.0%	2	0.5%	0	0.0%	0	0.0%	5	0.0%
MISPRISON TO FELONY	3	0.0%	1	0.1%	1	0.0%	0	0.0%	0	0.0%	0	0.0%	5	0.0%
CONSERVATION	3	0.0%	0	0.0%	1	0.0%	0	0.0%	0	0.0%	0	0.0%	4	0.0%
LIQUOR	2	0.0%	0	0.0%	1	0.0%	0	0.0%	0	0.0%	0	0.0%	3	0.0%
EXTORTION	2	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2	0.0%
LICENSE VIOLATION	0	0.0%	0	0.0%	2	0.1%	0	0.0%	0	0.0%	0	0.0%	2	0.0%
OBSCENE MATERIALS	0	0.0%	0	0.0%	1	0.0%	0	0.0%	0	0.0%	0	0.0%	1	0.0%
TAX REVENUE	0	0.0%	0	0.0%	1	0.0%	0	0.0%	0	0.0%	0	0.0%	1	0.0%
PROPERTY CRIME	1	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1	0.0%
HABITUAL OFFENDER	0	0.0%	0	0.0%	1	0.0%	0	0.0%	0	0.0%	0	0.0%	1	0.0%
KEEP CHILD FROM SCHOOL	0	0.0%	0	0.0%	0	0.0%	1	0.3%	0	0.0%	0	0.0%	1	0.0%
<b>TOTAL</b>	<b>6,691</b>	<b>100.0%</b>	<b>737</b>	<b>100.0%</b>	<b>2,974</b>	<b>100.0%</b>	<b>373</b>	<b>100.0%</b>	<b>67</b>	<b>100.0%</b>	<b>7</b>	<b>100.0%</b>	<b>10,849</b>	<b>100.0%</b>

\* Highlighted areas indicate most common offenses for each demographic group. When an inmate has been convicted of multiple crimes, the "most serious offense" is defined as the offense which draws the longest incarcerative sentence.



## Sentence Length Distribution of Inmates Admitted to SCDC FY 1997

SENTENCE LENGTH	BLACK MALE		BLACK FEMALE		WHITE MALE		WHITE FEMALE		OTHER MALE		OTHER FEMALE		TOTAL	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
YOA	1,507	22.5%	39	5.3%	531	17.9%	25	6.7%	15	22.4%	1	14.3%	2,118	19.5%
3 Months or Less	12	0.2%	6	0.8%	13	0.4%	3	0.8%	1	1.5%	0	0.0%	35	0.3%
3 Months 1 Day-1 Year	856	12.8%	211	28.6%	449	15.1%	128	34.3%	8	11.9%	3	42.9%	1,655	15.3%
1 Year	507	7.6%	63	8.5%	298	10.0%	39	10.5%	7	10.4%	0	0.0%	914	8.4%
1 Year 1 Day-2 Years	740	11.1%	149	20.2%	392	13.2%	72	19.3%	5	7.5%	0	0.0%	1,358	12.5%
2 Years 1 Day-3 Years	602	9.0%	85	11.5%	320	10.8%	39	10.5%	8	11.9%	1	14.3%	1,055	9.7%
3 Years 1 Day-4 Years	253	3.8%	32	4.3%	122	4.1%	11	2.9%	3	4.5%	0	0.0%	421	3.9%
4 Years 1 Day-5 Years	564	8.4%	54	7.3%	259	8.7%	22	5.9%	4	6.0%	0	0.0%	903	8.3%
5 Years 1 Day-6 Years	181	2.7%	12	1.6%	55	1.8%	8	2.1%	1	1.5%	0	0.0%	257	2.4%
6 Years 1 Day-7 Years	188	2.8%	15	2.0%	65	2.2%	4	1.1%	2	3.0%	0	0.0%	274	2.5%
7 Years 1 Day-8 Years	154	2.3%	17	2.3%	38	1.3%	2	0.5%	2	3.0%	0	0.0%	213	2.0%
8 Years 1 Day-9 Years	41	0.6%	5	0.7%	20	0.7%	1	0.3%	2	3.0%	0	0.0%	69	0.6%
9 Years 1 Day-10 Years	318	4.8%	18	2.4%	121	4.1%	5	1.3%	2	3.0%	0	0.0%	464	4.3%
10 Years 1 Day-20 Years	506	7.6%	23	3.1%	187	6.3%	10	2.7%	3	4.5%	1	14.3%	730	6.7%
20 Years 1 Day-30 Years	145	2.2%	6	0.8%	56	1.9%	0	0.0%	3	4.5%	0	0.0%	210	1.9%
Over 30 Years	47	0.7%	0	0.0%	17	0.6%	2	0.5%	0	0.0%	0	0.0%	66	0.6%
Life w/10 Year Parole Eligibility	10	0.1%	1	0.1%	3	0.1%	0	0.0%	0	0.0%	0	0.0%	14	0.1%
Life w/20 Year Parole Eligibility	21	0.3%	1	0.1%	10	0.3%	0	0.0%	0	0.0%	0	0.0%	33	0.3%
Life w/30 Year Parole Eligibility	12	0.2%	0	0.0%	7	0.2%	1	0.3%	0	0.0%	0	0.0%	19	0.2%
Life w/ No Parole Eligibility	24	0.4%	0	0.0%	9	0.3%	0	0.0%	1	1.5%	1	14.3%	36	0.3%
Death	3	0.0%	0	0.0%	2	0.1%	0	0.0%	0	0.0%	0	0.0%	5	0.0%
<b>TOTAL</b>	<b>6,691</b>	<b>100.0%</b>	<b>737</b>	<b>100.0%</b>	<b>2,974</b>	<b>100.0%</b>	<b>373</b>	<b>100.0%</b>	<b>67</b>	<b>100.0%</b>	<b>7</b>	<b>100.0%</b>	<b>10,849</b>	<b>100.0%</b>
<b>Average Sentence Length*</b>	<b>5 Years 7 Months</b>		<b>3 Years 0 Month</b>		<b>4 Years 9 Months</b>		<b>2 Years 5 Months</b>		<b>5 Years 6 Months</b>		<b>3 Years 6 Months</b>		<b>5 Years 0 Month</b>	

\* This average does not include inmates with life, death, or YOA sentences.

## Age Distribution of Inmates Admitted to SCDC FY1996

ADMISSION AGE	BLACK MALES		BLACK FEMALES		WHITE MALES		WHITE FEMALES		OTHER MALES		OTHER FEMALES		TOTAL	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
Under 17	52	0.8%	1	0.1%	13	0.4%	0	0.0%	0	0.0%	0	0.0%	66	0.6%
17-19	886	13.2%	32	4.3%	375	12.6%	16	4.3%	8	11.9%	0	0.0%	1,317	12.1%
20-24	1,688	25.2%	107	14.5%	584	19.6%	59	15.8%	22	32.8%	2	28.6%	2,462	22.7%
25-29	1,241	18.5%	142	19.3%	516	17.4%	80	21.4%	14	20.9%	2	28.6%	1,995	18.4%
30-34	1,024	15.3%	202	27.4%	529	17.8%	85	22.8%	7	10.4%	0	0.0%	1,847	17.0%
35-39	855	12.8%	128	17.4%	406	13.7%	67	18.0%	6	9.0%	1	14.3%	1,463	13.5%
40-44	541	8.1%	82	11.1%	261	8.8%	30	8.0%	5	7.5%	1	14.3%	920	8.5%
45-49	244	3.6%	32	4.3%	133	4.5%	18	4.8%	1	1.5%	0	0.0%	428	3.9%
50-54	99	1.5%	10	1.4%	75	2.5%	12	3.2%	2	3.0%	0	0.0%	198	1.8%
55-59	40	0.6%	0	0.0%	42	1.4%	3	0.8%	2	3.0%	1	14.3%	88	0.8%
60-64	12	0.2%	0	0.0%	18	0.6%	3	0.8%	0	0.0%	0	0.0%	33	0.3%
65-69	8	0.1%	1	0.1%	13	0.4%	0	0.0%	0	0.0%	0	0.0%	22	0.2%
70 and Over	1	0.0%	0	0.0%	9	0.3%	0	0.0%	0	0.0%	0	0.0%	10	0.1%
<b>TOTAL</b>	<b>6,691</b>	<b>100%</b>	<b>737</b>	<b>100%</b>	<b>2,974</b>	<b>100%</b>	<b>373</b>	<b>100%</b>	<b>67</b>	<b>100%</b>	<b>7</b>	<b>100%</b>	<b>10,849</b>	<b>100%</b>
<b>AVERAGE AGE</b>	<b>29 Years</b>		<b>32 Years</b>		<b>31 Years</b>		<b>32 Years</b>		<b>28 Years</b>		<b>33 Years</b>		<b>30 Years</b>	

SPECIAL AGE GROUPINGS	BLACK MALES		BLACK FEMALES		WHITE MALES		WHITE FEMALES		OTHER MALES		OTHER FEMALES		TOTAL	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
17 Years	220	3.3%	6	0.8%	85	2.9%	2	0.5%	3	4.5%	0	0.0%	316	2.9%
18 and Over	6,419	95.9%	730	99.1%	2,876	96.7%	371	99.5%	64	95.5%	7	100.0%	10,467	96.5%
21 and Over	5,344	79.9%	684	92.8%	2,465	82.9%	348	93.3%	52	77.6%	5	71.4%	8,898	82.0%
24 and Under	2,626	39.2%	140	19.0%	972	32.7%	75	20.1%	30	44.8%	2	28.6%	3,845	35.4%
62 and Over	16	0.2%	1	0.1%	33	1.1%	3	0.8%	0	0.0%	0	0.0%	53	0.5%
65 and Over	9	0.1%	1	0.1%	22	0.7%	0	0.0%	0	0.0%	0	0.0%	32	0.3%



# Most Serious Offense Distribution of SCDC Total Inmate Population as of June 30, 1997



OFFENSE CLASSIFICATION	BLACK MALE		BLACK FEMALE		WHITE MALE		WHITE FEMALE		OTHER MALE		OTHER FEMALE		TOTAL	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
DANGEROUS DRUGS	4,029	29.2%	283	33.6%	519	8.8%	47	11.5%	26	23.9%	2	28.6%	4,906	23.3%
BURGLARY	2,096	15.2%	49	5.8%	1,283	21.7%	29	7.1%	15	13.8%	0	0.0%	3,472	16.5%
HOMICIDE	1,625	11.8%	102	12.1%	822	13.9%	70	17.2%	17	15.6%	1	14.3%	2,637	12.5%
ROBBERY	1,882	13.6%	42	5.0%	439	7.4%	17	4.2%	7	6.4%	2	28.6%	2,389	11.3%
ASSAULT	1,112	8.1%	57	6.8%	397	6.7%	15	3.7%	7	6.4%	0	0.0%	1,588	7.5%
SEXUAL ASSAULT	683	5.0%	0	0.0%	592	10.0%	2	0.5%	9	8.3%	0	0.0%	1,286	6.1%
LARCENY	495	3.6%	87	10.3%	330	5.6%	29	7.1%	8	7.3%	0	0.0%	949	4.5%
TRAFFIC OFFENSE	298	2.2%	7	0.8%	384	6.5%	29	7.1%	6	5.5%	0	0.0%	724	3.4%
STOLEN VEHICLE	323	2.3%	3	0.4%	161	2.7%	9	2.2%	3	2.8%	0	0.0%	499	2.4%
FRAUDULENT ACTIVITY	186	1.3%	76	9.0%	151	2.6%	83	20.4%	0	0.0%	1	14.3%	497	2.4%
FORGERY/COUNTERFEITING	167	1.2%	63	7.5%	108	1.8%	40	9.8%	0	0.0%	0	0.0%	378	1.8%
KIDNAPPING	182	1.3%	3	0.4%	138	2.3%	7	1.7%	4	3.7%	0	0.0%	334	1.6%
SEX OFFENSES	75	0.5%	1	0.1%	203	3.4%	2	0.5%	2	1.8%	0	0.0%	283	1.3%
WEAPON OFFENSE	144	1.0%	4	0.5%	44	0.7%	0	0.0%	0	0.0%	0	0.0%	192	0.9%
OBSTRUCTING POLICE	95	0.7%	10	1.2%	32	0.5%	2	0.5%	0	0.0%	0	0.0%	139	0.7%
STOLEN PROPERTY	84	0.6%	4	0.5%	32	0.5%	1	0.2%	0	0.0%	0	0.0%	121	0.6%
FAMILY OFFENSE	62	0.4%	21	2.5%	60	1.0%	9	2.2%	0	0.0%	0	0.0%	152	0.7%
ARSON	41	0.3%	6	0.7%	63	1.1%	3	0.7%	3	2.8%	0	0.0%	116	0.6%
DAMAGED PROPERTY	47	0.3%	3	0.4%	31	0.5%	0	0.0%	0	0.0%	0	0.0%	81	0.4%
INVASION OF PRIVACY	7	0.1%	3	0.4%	26	0.4%	1	0.2%	0	0.0%	0	0.0%	37	0.2%
CRIMINAL CONSPIRACY	56	0.4%	8	0.9%	28	0.5%	3	0.7%	0	0.0%	0	0.0%	95	0.5%
OBSTRUCTING JUSTICE	4	0.0%	2	0.2%	3	0.1%	0	0.0%	1	0.9%	0	0.0%	10	0.0%
PUBLIC PEACE	11	0.1%	0	0.0%	3	0.1%	0	0.0%	0	0.0%	0	0.0%	14	0.1%
FLIGHT/ESCAPE	7	0.1%	0	0.0%	10	0.2%	0	0.0%	0	0.0%	0	0.0%	17	0.1%
SMUGGLING	8	0.1%	1	0.1%	9	0.2%	0	0.0%	0	0.0%	0	0.0%	21	0.1%
DRUNKENNESS	1	0.0%	0	0.0%	0	0.0%	3	0.7%	0	0.0%	0	0.0%	1	0.0%
COMMERCIALIZED SEX	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	3	0.0%
EXTORTION	0	0.0%	3	0.4%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	4	0.0%
ACCESORY TO FELONY	4	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	4	0.0%
POSSESSION OF TOOLS	20	0.1%	2	0.2%	14	0.2%	5	1.2%	0	0.0%	1	14.3%	42	0.2%
EMBEZZLEMENT	7	0.1%	1	0.1%	1	0.0%	0	0.0%	0	0.0%	0	0.0%	9	0.0%
CRIME AGAINST PERSON	2	0.0%	1	0.1%	0	0.0%	0	0.0%	1	0.9%	0	0.0%	4	0.0%
MISPRISON TO FELONY	2	0.0%	0	0.0%	0	0.0%	1	0.2%	0	0.0%	0	0.0%	3	0.0%
CONSERVATION	6	0.0%	0	0.0%	2	0.0%	0	0.0%	0	0.0%	0	0.0%	8	0.0%
OBSCENE MATERIALS	2	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2	0.0%
LICENSE VIOLATION	1	0.0%	0	0.0%	1	0.0%	0	0.0%	0	0.0%	0	0.0%	2	0.0%
LIQUOR	0	0.0%	0	0.0%	2	0.0%	0	0.0%	0	0.0%	0	0.0%	2	0.0%
Non-Jurisdictional Inmates**	2	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	2	0.0%
TOTAL	23	0.2%	1	0.1%	20	0.3%	0	0.0%	0	0.0%	0	0.0%	44	0.2%
TOTAL	13,789	100.0%	843	100.0%	5,908	100.0%	407	100.0%	109	100.0%	7	100.0%	21,063	100.0%

\* Highlighted areas indicate most common offenses for each demographic group. When an inmate has been convicted of multiple crimes, the "most serious offense" is defined as the offense which draws the longest incarcerative sentence.

\*\* Includes Interstate Corrections Compact, county safekeepers, and pre-sentence observation.

## Sentence Length Distribution of SCDC Total Inmate Population as of June 30, 1997

SENTENCE LENGTH	BLACK MALE		BLACK FEMALE		WHITE MALE		WHITE FEMALE		OTHER MALE		OTHER FEMALE		TOTAL	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
Shock Incarceration	43	0.3%	8	0.9%	13	0.2%	11	2.7%	0	0.0%	0	0.0%	75	0.4%
YOA	1,233	8.9%	28	3.3%	437	7.4%	17	4.2%	13	11.9%	2	28.6%	1,730	8.2%
3 Months or Less	0	0.0%	0	0.0%	0	0.0%	1	0.2%	0	0.0%	0	0.0%	1	0.0%
3 Months 1 Day-1 Year	181	1.3%	51	6.0%	107	1.8%	21	5.2%	2	1.8%	0	0.0%	362	1.7%
1 Year	217	1.6%	35	4.2%	127	2.1%	20	4.9%	3	2.8%	0	0.0%	402	1.9%
1 Year 1 Day-2 Years	591	4.3%	116	13.8%	287	4.9%	51	12.5%	4	3.7%	0	0.0%	1,049	5.0%
2 Years 1 Day-3 Years	773	5.6%	107	12.7%	386	6.5%	44	10.8%	8	7.3%	1	14.3%	1,319	6.3%
3 Years 1 Day-4 Years	413	3.0%	42	5.0%	191	3.2%	24	5.9%	5	4.6%	0	0.0%	675	3.2%
4 Years 1 Day-5 Years	1,179	8.6%	105	12.5%	564	9.5%	43	10.6%	8	7.3%	0	0.0%	1,899	9.0%
5 Years 1 Day-6 Years	453	3.3%	33	3.9%	148	2.5%	13	3.2%	1	0.9%	0	0.0%	648	3.1%
6 Years 1 Day-7 Years	487	3.5%	36	4.3%	163	2.8%	15	3.7%	3	2.8%	0	0.0%	704	3.3%
7 Years 1 Day-8 Years	517	3.7%	29	3.4%	143	2.4%	10	2.5%	5	4.6%	0	0.0%	704	3.3%
8 Years 1 Day-9 Years	232	1.7%	14	1.7%	70	1.2%	4	1.0%	3	2.8%	0	0.0%	323	1.5%
9 Years 1 Day-10 Years	1,297	9.4%	57	6.8%	515	8.7%	22	5.4%	7	6.4%	0	0.0%	1,898	9.0%
10 Years 1 Day-20 Years	2,987	21.7%	87	10.3%	1,124	19.0%	44	10.8%	13	11.9%	2	28.6%	4,257	20.2%
20 Years 1 Day-30 Years	1,588	11.5%	53	6.3%	673	11.4%	20	4.9%	20	18.3%	1	14.3%	2,355	11.2%
Over 30 Years	551	4.0%	3	0.4%	274	4.6%	5	1.2%	7	6.4%	0	0.0%	840	4.0%
Life w/10 Year Parole Eligibility	284	2.1%	9	1.1%	195	3.3%	8	2.0%	1	0.9%	0	0.0%	497	2.4%
Life w/20 Year Parole Eligibility	561	4.1%	26	3.1%	372	6.3%	31	7.6%	4	3.7%	0	0.0%	994	4.7%
Life w/30 Year Parole Eligibility	81	0.6%	3	0.4%	47	0.8%	2	0.5%	0	0.0%	0	0.0%	133	0.6%
Life w/ No Parole Eligibility	59	0.4%	0	0.0%	22	0.4%	1	0.2%	2	1.8%	1	14.3%	85	0.4%
Death	39	0.3%	0	0.0%	30	0.5%	0	0.0%	0	0.0%	0	0.0%	69	0.3%
Non-Jurisdictional Inmates*	23	0.2%	1	0.1%	20	0.3%	0	0.0%	0	0.0%	0	0.0%	44	0.2%
<b>TOTAL</b>	<b>13,789</b>	<b>100.0%</b>	<b>843</b>	<b>100.0%</b>	<b>5,908</b>	<b>100.0%</b>	<b>407</b>	<b>100.0%</b>	<b>109</b>	<b>100.0%</b>	<b>7</b>	<b>100.0%</b>	<b>21,063</b>	<b>100.0%</b>
<b>Average Sentence Length**</b>	<b>13 Years 1 Month</b>		<b>7 Years 0 Month</b>		<b>13 Years 3 Months</b>		<b>7 Years 3 Months</b>		<b>13 Years 9 Months</b>		<b>14 Years 1 Month</b>		<b>12 years 9 Months</b>	

\* Includes Interstate Corrections Compact, county safekeepers, and pre-sentence observation.

\*\* This average does not include inmates with life, death, or YOA sentences.



## Age Distribution of SCD C Total Inmate Population as of June 30, 1997

CURRENT AGE	BLACK MALES		BLACK FEMALES		WHITE MALES		WHITE FEMALES		OTHER MALES		OTHER FEMALES		TOTAL	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
Under 17	26	0.2%	0	0.0%	4	0.1%	0	0.0%	0	0.0%	0	0.0%	30	0.1%
17-19	717	5.2%	17	2.0%	289	4.9%	9	2.2%	5	4.6%	0	0.0%	1,037	4.9%
20-24	2,701	19.6%	80	9.5%	815	13.8%	47	11.5%	26	23.9%	4	57.1%	3,673	17.4%
25-29	2,884	20.9%	171	20.3%	987	16.7%	79	19.4%	22	20.2%	2	28.6%	4,145	19.7%
30-34	2,615	19.0%	231	27.4%	1,087	18.4%	98	24.1%	20	18.3%	0	0.0%	4,051	19.2%
35-39	2,132	15.5%	166	19.7%	1,005	17.0%	78	19.2%	13	11.9%	0	0.0%	3,394	16.1%
40-44	1,451	10.5%	108	12.8%	750	12.7%	35	8.6%	9	8.3%	0	0.0%	2,353	11.2%
45-49	730	5.3%	48	5.7%	421	7.1%	34	8.4%	4	3.7%	1	14.3%	1,238	5.9%
50-54	299	2.2%	12	1.4%	267	4.5%	20	4.9%	6	5.5%	0	0.0%	604	2.9%
55-59	142	1.0%	4	0.5%	137	2.3%	4	1.0%	3	2.8%	0	0.0%	290	1.4%
60-64	40	0.3%	4	0.5%	69	1.2%	2	0.5%	0	0.0%	0	0.0%	115	0.5%
65-69	28	0.2%	2	0.2%	41	0.7%	1	0.2%	1	0.9%	0	0.0%	73	0.3%
70 and Over	24	0.2%	0	0.0%	36	0.6%	0	0.0%	0	0.0%	0	0.0%	60	0.3%
<b>TOTAL</b>	<b>13,789</b>	<b>100%</b>	<b>843</b>	<b>100%</b>	<b>5,908</b>	<b>100%</b>	<b>407</b>	<b>100%</b>	<b>109</b>	<b>100%</b>	<b>7</b>	<b>100%</b>	<b>21,063</b>	<b>100%</b>
<b>AVERAGE AGE</b>	<b>32 Years</b>		<b>33 Years</b>		<b>35 Years</b>		<b>34 Years</b>		<b>32 Years</b>		<b>27 Years</b>		<b>33 Years</b>	

SPECIAL AGE GROUPINGS	BLACK MALES		BLACK FEMALES		WHITE MALES		WHITE FEMALES		OTHER MALES		OTHER FEMALES		TOTAL	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
17 Years	126	0.9%	3	0.4%	51	0.9%	2	0.5%	0	0.0%	0	0.0%	182	0.9%
18 and Over	13,637	98.9%	840	99.6%	5,853	99.1%	405	99.5%	109	100.0%	7	100.0%	20,851	99.0%
21 and Over	12,537	90.9%	809	96.0%	5,469	92.6%	391	96.1%	98	89.9%	6	85.7%	19,310	91.7%
24 and Under	3,444	25.0%	97	11.5%	1,108	18.8%	56	13.8%	31	28.4%	4	57.1%	4,740	22.5%
62 and Over	74	0.5%	4	0.5%	113	1.9%	3	0.7%	1	0.9%	0	0.0%	195	0.9%
65 and Over	52	0.4%	2	0.2%	77	1.3%	1	0.2%	1	0.9%	0	0.0%	133	0.6%

## Remaining Time to Serve Before Expiration of Sentence of SCDC Total Population as of June 30, 1997

REMAINING TIME TO SERVE	BLACK MALE		BLACK FEMALE		WHITE MALE		WHITE FEMALE		OTHER MALE		OTHER FEMALE		TOTAL	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
Shock Incarceration	43	0.3%	8	0.9%	13	0.2%	11	2.7%	0	0.0%	0	0.0%	75	0.4%
YOA	1,233	8.9%	28	3.3%	437	7.4%	17	4.2%	13	11.9%	2	28.6%	1,730	8.2%
3 Months Or Less	1,037	7.5%	139	16.5%	460	7.8%	58	14.3%	7	6.4%	0	0.0%	1,701	8.1%
3 Months 1 Day-6 Months	870	6.3%	94	11.2%	404	6.8%	53	13.0%	8	7.3%	0	0.0%	1,429	6.8%
6 Months 1 Day-9 Months	727	5.3%	80	9.5%	349	5.9%	36	8.8%	4	3.7%	0	0.0%	1,196	5.7%
9 Months 1 Day-1 Year	723	5.2%	76	9.0%	302	5.1%	23	5.7%	2	1.8%	0	0.0%	1,126	5.3%
1 Year 1 Day-2 Years	2,076	15.1%	144	17.1%	866	14.7%	68	16.7%	14	12.8%	1	14.3%	3,169	15.0%
2 Years 1 Day-3 Years	1,370	9.9%	79	9.4%	513	8.7%	24	5.9%	10	9.2%	0	0.0%	1,996	9.5%
3 Years 1 Day-4 Years	1,030	7.5%	47	5.6%	404	6.8%	19	4.7%	5	4.6%	0	0.0%	1,505	7.1%
4 Years 1 Day-5 Years	745	5.4%	28	3.3%	279	4.7%	15	3.7%	7	6.4%	0	0.0%	1,074	5.1%
5 Years 1 Day-6 Years	501	3.6%	9	1.1%	195	3.3%	9	2.2%	5	4.6%	1	14.3%	720	3.4%
6 Years 1 Day-7 Years	432	3.1%	14	1.7%	183	3.1%	9	2.2%	2	1.8%	1	14.3%	641	3.0%
7 Years 1 Day-8 Years	375	2.7%	14	1.7%	174	2.9%	4	1.0%	3	2.8%	0	0.0%	570	2.7%
8 Years 1 Day-9 Years	327	2.4%	16	1.9%	120	2.0%	2	0.5%	1	0.9%	0	0.0%	466	2.2%
9 Years 1 Day-10 Years	200	1.5%	8	0.9%	91	1.5%	4	1.0%	1	0.9%	0	0.0%	304	1.4%
10 Years 1 Day-15 Years	645	4.7%	14	1.7%	255	4.3%	10	2.5%	16	14.7%	1	14.3%	941	4.5%
15 Years 1 Day-20 Years	113	1.4%	2	0.2%	76	1.3%	1	0.2%	2	1.8%	0	0.0%	274	1.3%
20 Years 1 Day-25 Years	97	0.7%	3	0.4%	46	0.8%	1	0.2%	0	0.0%	0	0.0%	147	0.7%
25 Years 1 Day-30 Years	56	0.4%	1	0.1%	21	0.4%	1	0.2%	2	1.8%	0	0.0%	79	0.4%
Over 30 Years	64	0.5%	0	0.0%	34	0.6%	0	0.0%	0	0.0%	0	0.0%	98	0.5%
Life/Death	1,024	7.4%	38	4.5%	666	11.3%	42	10.3%	7	6.4%	1	14.3%	1,778	8.4%
Non-Jurisdictional Inmates*	23	0.2%	1	0.1%	20	0.3%	0	0.0%	0	0.0%	0	0.0%	44	0.2%
<b>TOTAL</b>	<b>13,789</b>	<b>100.0%</b>	<b>843</b>	<b>100.0%</b>	<b>5,908</b>	<b>100.0%</b>	<b>407</b>	<b>100.0%</b>	<b>109</b>	<b>100.0%</b>	<b>7</b>	<b>100.0%</b>	<b>21,063</b>	<b>100.0%</b>
<b>Average Time Remaining**</b>	<b>3 Years 11 Months</b>		<b>2 Years 0 Month</b>		<b>4 Years 0 Month</b>		<b>2 Years 1 Month</b>		<b>5 Years 2 Months</b>		<b>6 Years 5 Months</b>		<b>3 Years 10 Months</b>	

\* Includes Interstate Corrections Compact, county safekeepers, and pre-sentence observation.

\*\* Averages exclude shock incarceration, and inmates with life, death, and YOA sentences.



## Distribution of Time Served by SCDC Inmates Released FY 1997

TIME SERVED	BLACK MALES		BLACK FEMALES		WHITE MALES		WHITE FEMALES		OTHER MALES		OTHER FEMALES		TOTAL	
	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent	Number	Percent
3 Months or Less	534	8.1%	116	16.7%	264	9.2%	63	17.0%	8	13.3%	3	37.5%	988	9.4%
3 Months 1 Day-6 Months	843	12.9%	131	18.8%	441	15.4%	86	23.2%	10	16.7%	0	0.0%	1,511	14.3%
6 Months 1 Day-9 Months	934	14.2%	111	15.9%	451	15.8%	71	19.2%	6	10.0%	0	0.0%	1,573	14.9%
9 Months 1 Day-1 Year	724	11.0%	83	11.9%	309	10.8%	36	9.7%	4	6.7%	1	12.5%	1,157	11.0%
1 Year 1 Day-2 Years	1,476	22.5%	158	22.7%	631	22.1%	72	19.5%	15	25.0%	3	37.5%	2,355	22.3%
2 Years 1 Day-3 Years	776	11.8%	46	6.6%	294	10.3%	17	4.6%	8	13.3%	0	0.0%	1,141	10.8%
3 Years 1 Day-4 Years	475	7.2%	29	4.2%	143	5.0%	10	2.7%	3	5.0%	1	12.5%	661	6.3%
4 Years 1 Day-5 Years	273	4.2%	8	1.1%	89	3.1%	2	0.5%	0	0.0%	0	0.0%	372	3.5%
5 Years 1 Day-6 Years	209	3.2%	7	1.0%	70	2.5%	8	2.2%	3	5.0%	0	0.0%	297	2.8%
6 Years 1 Day-7 Years	109	1.7%	1	0.1%	46	1.6%	3	0.8%	1	1.7%	0	0.0%	160	1.5%
7 Years 1 Day-8 Years	53	0.8%	4	0.6%	32	1.1%	0	0.0%	1	1.7%	0	0.0%	90	0.9%
8 Years 1 Day-9 Years	45	0.7%	1	0.1%	30	1.1%	0	0.0%	0	0.0%	0	0.0%	76	0.7%
9 Years 1 Day-10 Years	25	0.4%	0	0.0%	10	0.4%	0	0.0%	0	0.0%	0	0.0%	35	0.3%
10 Years 1 Day-15 Years	53	0.8%	1	0.1%	35	1.2%	1	0.3%	1	1.7%	0	0.0%	91	0.9%
15 Years 1 Day-20 Years	18	0.3%	0	0.0%	8	0.3%	1	0.3%	0	0.0%	0	0.0%	27	0.3%
20 Years 1 Day-25 Years	8	0.1%	0	0.0%	2	0.1%	0	0.0%	0	0.0%	0	0.0%	10	0.1%
25 Years 1 Day-30 Years	1	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	0	0.0%	1	0.0%
Over 30 Years 1 Day	1	0.0%	0	0.0%	1	0.0%	0	0.0%	0	0.0%	0	0.0%	2	0.0%
<b>TOTAL</b>	<b>6,557</b>	<b>100.0%</b>	<b>696</b>	<b>100.0%</b>	<b>2,856</b>	<b>100.0%</b>	<b>370</b>	<b>100.0%</b>	<b>60</b>	<b>100.0%</b>	<b>8</b>	<b>100.0%</b>	<b>10,547</b>	<b>100.0%</b>
<b>AVERAGE TIME SERVED*</b>	<b>2 Year 1 Month</b>		<b>1 Year 1 Month</b>		<b>1 Year 11 Months</b>		<b>1 Year 0 Month</b>		<b>1 Years 10 Months</b>		<b>1 Year 2 Months</b>		<b>1 Year 11 Months</b>	

\* This average does not include inmates with life, death or YOA sentences.

## Death Row Statistics

**Fiscal Year 1996-97**

	<b>BLACK MALE</b>	<b>BLACK FEMALE</b>	<b>WHITE MALE</b>	<b>WHITE FEMALE</b>	<b>OTHER MALE</b>	<b>OTHER FEMALE</b>	<b>TOTAL</b>
<b>Total No. on Death Row at Beginning of FY</b>	37	0	35	0	0	0	72
<b>Admitted During FY</b>	3	0	2	0	0	0	5
<b>Total Loss During FY</b>	1	0	7	0	0	0	8
Sentence Commuted	0	0	2	0	0	0	2
Retried and Released	0	0	0	0	0	0	0
Resentenced	1	0	0	0	0	0	1
Remanded to County	0	0	0	0	0	0	0
Death	0	0	0	0	0	0	0
Executed	1	0	5	0	0	0	6
<b>Total No. on Death Row at End of Fiscal Year</b>	39	0	35	0	0	0	69
<b>Average Age</b>	<b>34 Yrs.</b>	-	<b>35 Yrs.</b>	-	-	-	<b>35 Yrs.</b>
<b>Average Time Served</b>	<b>7 Yrs. 0 Mo.</b>	-	<b>6 Yrs. 7 Mo.</b>	-	-	-	<b>6 Yrs. 9 Mo.</b>



# Prison Security Levels

The South Carolina Department of Corrections operates institutions based on three security levels. Security levels are determined by the type of internal and external security features, housing within the institution, and the degree of staff supervision required. All units provide a strong educational and work component.

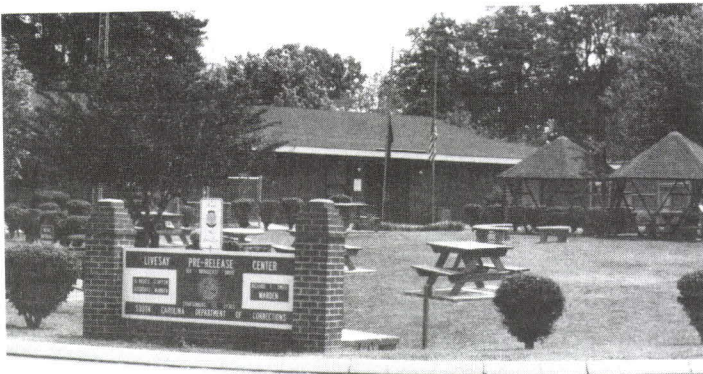
## LEVEL 1:

**LEVEL 1-A** institutions are pre-release centers which house minimum security non-violent inmates who are within 36 months of release. These units are work and program oriented providing intensive specialized programs which prepare the inmates for release to the community. Housing is mainly double bunk, open-bay wards with unfenced perimeters.

**LEVEL 1-B** are minimum security institutions housing inmates with relatively short sentences or time to serve. Housing is mainly double bunk cubicles with unfenced perimeters. These institutions provide a higher level of security than other minimum facilities.

**LEVEL 2** are medium security institutions. Housing is primarily double bunk, cell type with some institutions having double-bunk cubicles. These are more secure institutions with single fenced perimeters.

**LEVEL 3** are high security institutions designed primarily to house violent offenders with longer sentences. Single and double cell housing have close staff supervision and controlled movement. Highly secured double-fenced perimeter has armed coverage and electronic security.







# Locations of SCDC Institutions and Centers

## Regional Configuration During Fiscal Year 1996-97

### Appalachian Region

1. Blue Ridge Pre-Release Center
2. Givens Correction Center
3. Perry Correctional Institution
4. Livesay Pre-Release Center
- Northside Correctional Institution
5. Cross Anchor Correctional Institution
- Dutchman Correctional Institution
6. Leath Correctional Institution for Women
7. McCormick Correctional Institution
8. Catawba Pre-Release Center

### Midlands Region

9. Lower Savannah Pre-Release Center
10. Broad River Correctional Institution
- Campbell Pre-Release Center
- Goodman Correctional Institution
- Kirkland Correctional Institution
- Stevenson Correctional Institution
- Walden Correctional Institution
- Watkins Pre-Release Center
- Women's Correctional Institution
11. Manning Correctional Institution
- State Park Correctional Center
12. Trenton Correctional Institution

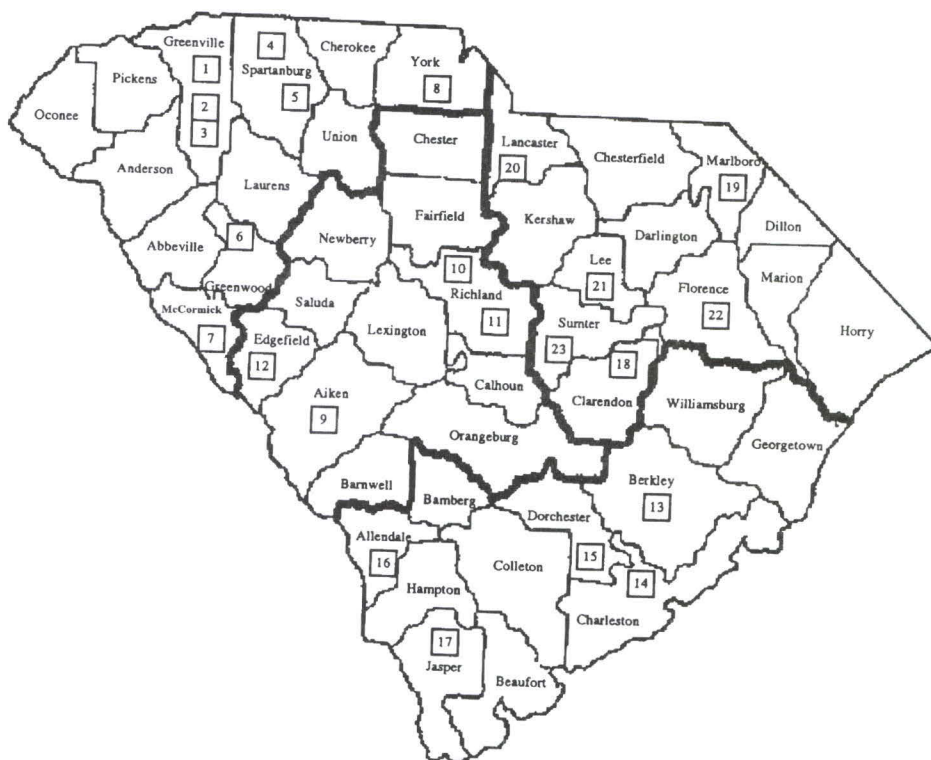
### Coastal Region

13. MacDougall Correctional Institution
14. Coastal Pre-Release Center
15. Lieber Correctional Institution
16. Allendale Correctional institution
17. Ridgeland Correctional Institution

### Eastern Region

18. Turbeville Correctional Institution
19. Evans Correctional Institution
20. \* Kershaw Correctional Institution
21. Lee Correctional Institution
22. Palmer Pre-Release Center
23. Wateree River Correctional Institution

\* Under Construction



## Regional Office Locations

### Appalachian Correctional Region

*Regional Director - Donald F. Dease*  
 1096 New Cut Road  
 Spartanburg, SC 29303-9775  
 (864) 594-4925

### Coastal Correctional Region

*Regional Director - L.J. Allen*  
 2462 Leeds Avenue  
 Charleston, SC 29405  
 (803) 740-1622

### Eastern Correctional Region

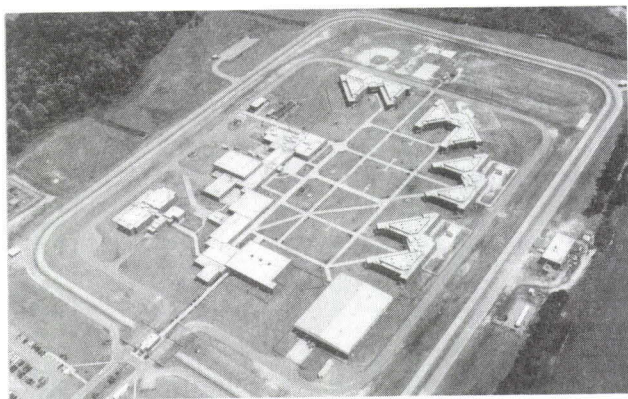
*Regional Director - George N. Martin, III*  
 P.O. Box 250  
 Rembert, SC 29128-0250  
 (803) 424-2594

### Midlands Correctional Region

*Regional Director - James L. Harvey*  
 4538 Broad River Road  
 Columbia, SC 29210  
 (803) 896-8543



# Allendale Correctional Institution



*P.O. Box 1151, Highway 47  
Fairfax, SC 29827  
(803)632-2561/734-0653*

**Warden:** Geraldine P. Miro

**Opened:** 1989

**Region:** Coastal Correctional Region

**Security:** Level 3 (Male)

**Capacity:** 1,099

**Staff:** 220 Uniformed, 93 Non-Uniformed

**Overview:** The institution houses inmates in medium, close, and maximum custody and inmates in statewide protective custody.

The institution has double 12-foot fences with man barrier (razor ribbon wire). Also in place is an electronic shaker system interwoven into the fence, which is monitored by roving armed patrols, 7 days a week, 24 hours a day.

**Education:** Adult Basic Education.

**Vocational Training:** Heating, ventilation & air conditioning and carpentry.

**Industries:** Book sorting and boxing operation for Penguin Press, a large publishing company.

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Alcoholics Anonymous, Narcotics Anonymous, and a Drug Education Program.



## Blue Ridge Pre-Release Center



*220 Beverly Road  
Greenville, SC 29609  
(864) 268-1360*

**Warden:** James H. Whitworth

**Opened:** 1972

**Region:** Appalachian Correctional Region

**Security:** Level 1-A (Male)

**Capacity:** 228 (161 Work Center &  
67 Pre-Release)

**Staff:** 20 Uniformed, 14 Non-Uniformed

**Overview:** The institution provides for a community-based Work Program and a 30-Day Pre-Release Program. The Work Program prepares inmates for release back to the community through placement on a labor crew job assignment either at the Center or on public works with city or county governments. After successful completion of labor crew assignments, inmates are then eligible for placement on the work program at various employment sites in the local community.

**Education:** Adult Basic Education (GED) through Givens Youth Correction Center; Laubach tutors, Greenville Literacy Association; and correspondence courses.

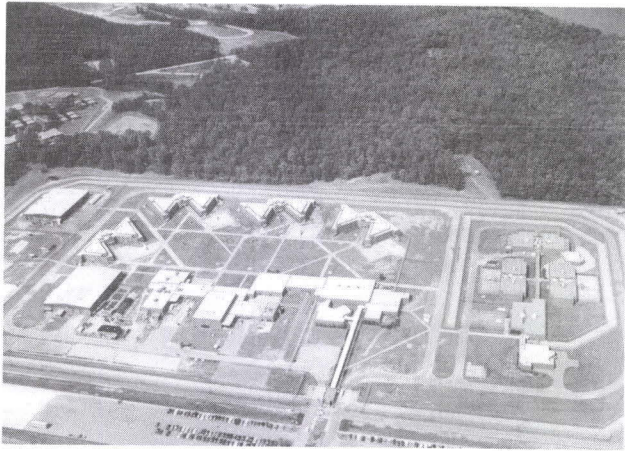
**Vocational Rehabilitation:** Unit on site assists qualified inmates with training, tools, job placement and community referrals.

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Alcoholics Anonymous and Narcotics Anonymous.

**Satellite Activities:** Blue Ridge is agency contact and representative for female beds contracted with the Alston Wilkes Society Halfway Houses in Greenville, S.C.



# Broad River Correctional Institution



4460 Broad River Road  
Columbia, SC 29210  
(803) 896-2200

**Warden:** Charlie J. Cepak

**Opened:** 1988

**Region:** Midlands Correctional Region

**Security:** Level 3 (Male)

**Capacity:** 1,430

**Staff:** 318 Uniformed, 143 Non-Uniformed

**Overview:** The Broad River Correctional Institution houses inmates whose current offenses, institutional adjustment, or criminal history indicate a need for medium/maximum supervision. There is a Reception and Evaluation Unit which houses initial reception and segregation inmates. Within the general population, there is a handicapped unit and the Agency's mental retardation offender program.

**Education:** Adult Basic Education, mandatory GED/high school diploma classes for offenders under 21 years of age, special education for the mentally challenged and literacy training by tutors.

**Vocational Training:** Auto body repair and auto mechanics.

**Industries:** Tag Plant: vehicle license plates for the S.C. Department of Taxation and Revenue; Metal Shop: chair and table frames for supply to other Prison Industries programs; Sign Shop: signs, decals, name plates, etc., for State agencies, counties, and non-profit organizations; Magla Glove Plant: a 3-shift operation which packages gloves and fabric softener for a private sector company.

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Alcoholics Anonymous.

**Accredited:** Yes, since 1992.

## Campbell Pre-Release Center



4530 Broad River Road  
Columbia, SC 29210  
(803) 896-8560

**Warden:** Carl J. Frederick

**Opened:** 1975

**Region:** Midlands Correctional Region

**Security:** Level 1-A (Male)

**Capacity:** 246

**Staff:** 24 Uniformed, 16 Non-Uniformed

**Overview:** The institution houses minimum security inmates, 17 years of age and older. Inmates are prepared for release back to the community through placement at various employment sites in the local community.

Campbell was the first institution to establish a prison work crew program, which gives inmates meaningful jobs and helps to beautify South Carolina's highways.

**Education:** Adult Basic Education offered through adjacent Stevenson Correctional Institution and Correspondence-based vocational and post-secondary education offered by surrounding colleges.

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Alcoholics Anonymous, and Narcotics Anonymous.

**Accredited:** Yes, since 1987.



# Catawba Pre-Release Center



1030 Milling Road  
Rock Hill, SC 29730  
(803) 324-5361/ 734-9946

**Warden:** R. Brien Ward

**Opened:** 1971

**Region:** Appalachian Correctional Region

**Security:** Level 1-A (Male)

**Capacity:** 188

**Staff:** 18 Uniformed, 11 Non-Uniformed

**Overview:** Catawba Pre-Release Center was established with the ambition of providing protection of the public as well as treatment and training of its inmates in order to promote positive behavior.

The Center provides an environment conducive to rehabilitation through work programming, pre-release programming/training, religious services/activities, and other relevant programs as a means of reintegrating the offender into the community and reducing recidivism.

**Education:** Basic Education, GED.

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Vocational Rehabilitation, and Alcoholics Anonymous.

**Accredited:** Yes, since 1992.



## Coastal Pre-Release Center



2462 Leeds Avenue  
North Charleston, SC 29405  
(803) 740-1630/(803) 792-4173

**Warden:** Frank A. Smith

**Opened:** 1970

**Region:** Coastal Correctional Region

**Security:** Level 1-A (Male)

**Capacity:** 240: (192 Work Program and Labor Crew, 48 CCC)

**Staff:** 33 Uniformed, 22 Non-Uniformed,  
29 Other Programs

**Overview:** Presently, the facility has 240 minimum security beds available. Of these, 48 are dedicated to the Community Control Center (CCC). The institution provides inmate labor crews who are employed by state and local public service agencies.

In addition, the Work Release program prepares inmates for release through employment in the local community. The Pre-Release component further prepares inmates for eventual release through structured programs in transitional services.

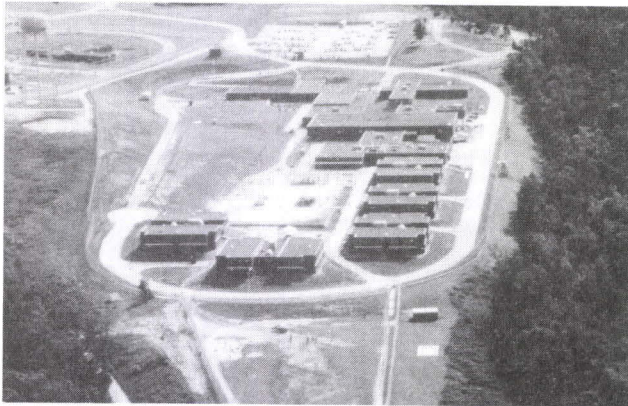
**Education:** GED preparation, Literacy programs, and correspondence courses are available.

**Other Services:** Physical and Mental Health Care, Religious and Volunteer. Vocational Rehabilitation Services, drug and alcohol counseling provided by local agencies, Alcoholics Anonymous, and Narcotics Anonymous.

**Programs:** Inmates are encouraged to re-establish contact with families through visitation programs. A grounds maintenance program is available where inmates plant and maintain a garden as well as provide upkeep for the institutional grounds. Through a cooperative agreement with Vocational Rehabilitation, a food service training program is in development.



# Cross Anchor Correctional Institution



100 Prison Road  
Enoree, SC 29335-9308  
(864) 583-6017/ (803) 734-9943

**Warden:** Martha A. Wannamaker

**Opened:** 1983

**Region:** Appalachian Correctional Region

**Security:** Level 2 (Male)

**Capacity:** 670

**Staff:** 113 Uniformed, 59 Non-Uniformed

**Overview:** Cross Anchor Correctional houses minimum custody offenders. The institution utilizes a single fence topped with man barrier, shaker alarm system, and structural design as the primary physical security. The average age of the inmate population is 31.

**Education:** GED, adult continuing education.

**Vocational Training:** Auto body shop and auto mechanics.

**Industries:** Refurbishing metal and refinishing wood products.

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Alcoholics Anonymous, and Narcotics Anonymous.

**Accredited:** Yes, since 1985.

## Dutchman Correctional Institution



200 Prison Road  
Enoree, SC 29335  
(864) 596-1600

**Warden:** S.R. (Dick) Witkowski

**Opened:** 1980

**Region:** Appalachian Correctional Region

**Security:** Level 2 (Male)

**Capacity:** 624

**Staff:** 147 Uniformed, 75 Non-Uniformed

**Overview:** Dutchman Correctional Institution houses minimum and medium security inmates, 17 years of age and older.

**Education:** Adult Basic Education.

**Vocational Training:** Carpentry, Brick Masonry, Heating and Air Conditioning.

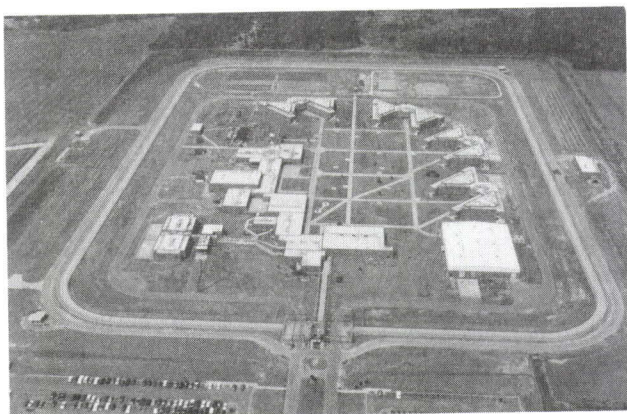
**Industries:** Non-woven fabric recycle services and janitorial cleaning supplies.

**Other Services:** Physical and Mental Health Care, Religious and Volunteer Alcoholics Anonymous, and Narcotics Anonymous.

**Accredited:** Yes, since 1983.



# Evans Correctional Institution



*P.O. Box 2951202  
Bennettsville, SC 29512-5202  
(803) 734-0652 / (803) 479-4181*

**Warden:** Robert E. Ward

**Opened:** 1989

**Region:** Eastern Correctional Region

**Security:** Level 3 (Male)

**Capacity:** Medium - 1,008, Maximum - 96

**Staff:** 232 Uniformed, 67 Non-Uniformed

**Overview:** Evans Correctional Institution houses inmates whose current offenses, institutional adjustment, or criminal history indicate a need for medium/maximum supervision. The institution has double 12-foot fences laced with man barrier (razor ribbon wire). Also in place is an electronic shaker system interwoven into the fence, which is monitored by roving armed patrols, 7 days a week, 24 hours a day.

**Education:** Provides instruction based on an individual's needs in the areas of language arts, to include reading, spelling, grammar, and mathematics. Literacy training is available. High school credentials can be earned by a student successfully passing the General Education Development (GED) Test.

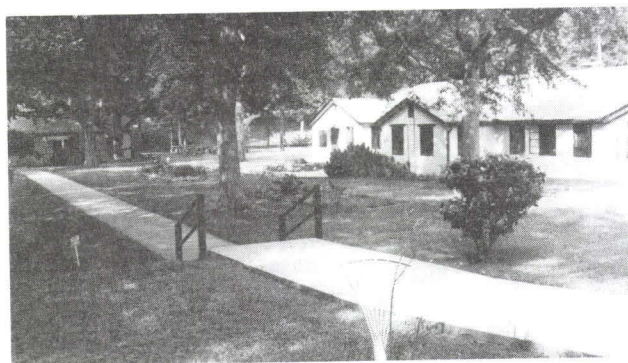
**Vocational Training:** Industrial Electronics and Auto Mechanics.

**Industries:** A private sector industry, ESCOD industries, out of Myrtle Beach, South Carolina, assembles electronic components.

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Alcoholics Anonymous, and Narcotics Anonymous.

**Accredited:** Yes, since 1992.

## Givens Correction Center



*115 Blakely Road  
Simpsonville, S.C. 29680  
(864) 963-4431*

**Warden:** Stanley M. Baldwin

**Opened:** 1972

**Region:** Appalachian Correctional Region

**Security:** Level 1-B (Male)

**Capacity:** 123

**Staff:** 18 Uniformed, 10 Non-Uniformed

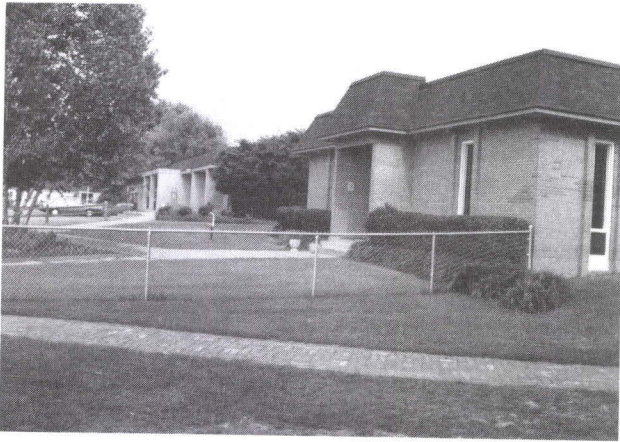
**Overview:** Givens Correction Center houses minimum security inmates. Inmates provide labor for outside work crews utilized by Mauldin, Simpsonville, and Travelers Rest. Inmates at Givens also work in vegetable gardens and in a small cattle operation.

**Education:** The academic program consists of night school.

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Alcoholics Anonymous, and Narcotics Anonymous.



# Goodman Correctional Institution



4556 Broad River Road  
Columbia, SC 29210  
(803) 896-8565

**Warden:** James D. Beam

**Opened:** 1970

**Region:** Midlands Correctional Region

**Security:** Level 1-B (Male)

**Capacity:** 456

**Staff:** 65 Uniformed, 32 Non-Uniformed

**Overview:** Goodman Correctional Institution and surrounding property consists of about 20 acres. It provides labor for the Division of Construction and Planning, the Division of Transportation, the Division of Engineering and Maintenance, the Department of Public Safety, the Department of Juvenile Justice and the Recycling Center.

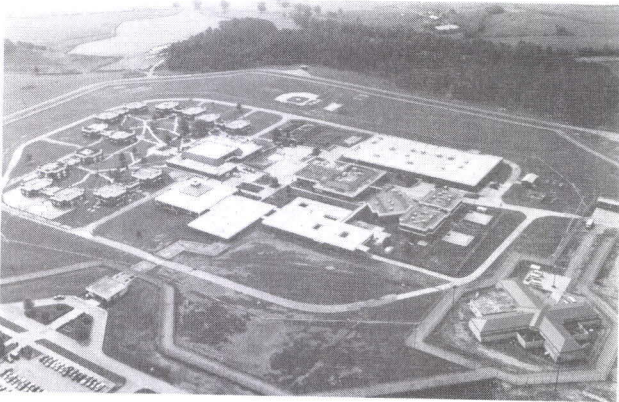
**Education:** Literacy, Adult Basic Education, and GED preparation, days and evenings.

**Vocational Training:** Through Midlands Technical College: Electricity, Building Services, and Blueprint Reading.

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Alcoholics Anonymous, and Narcotics Anonymous.



# Kirkland Correctional Institution



4344 Broad River Road  
Columbia, SC 29210  
(803) 896-8572

**Warden:** Laurie F. Bessinger

**Opened:** 1975

**Region:** Midlands Correctional Region

**Security:** Level 3 (Male)

**Capacity:** 608

**Staff:** 320 Uniformed, 105 Non-Uniformed

**Overview:** Kirkland Correctional Institution houses inmates, 17 years of age and older, assigned to medium, close, maximum, and "special needs" housing units. Kirkland serves statewide needs of Infirmary, psychiatric patients, and the maximum security inmates.

**Education:** Adult Basic Education, monthly GED testing.

**Industries:** Wood refinishing and furniture upholstery is produced for SCDC, other governmental entities, and private citizens. Mattresses are also produced for SCDC use.

**Medical and Mental Health Services:** Routine health care is provided through the KCI Outpatient Clinic on a statewide basis. It is staffed with physicians, nurses, dentists, dental assistants, pharmacists, and lab and x-ray technicians. The Inpatient Clinic is a 20-bed unit designed for general infirmary use by all SCDC male inmates. Mental health services are provided by staff of the Gilliam Psychiatric Hospital and the Intermediate Care Unit. Alcoholics Anonymous and Narcotics Anonymous are available.



# Leath Correctional Institution



2809 Airport Road  
Greenwood, SC 29649  
(864) 229-5709 or (803) 896-1000

**Warden:** E. Richard Bazzle

**Opened:** 1991

**Region:** Appalachian Correctional Region

**Security:** Level 3 (Female)

**Capacity:** 384

**Staff:** 107 Uniformed, 63 Non-Uniformed

**Overview:** Leath Correctional Institution is an adult medium/minimum security. It is located on 39 acres in northeast Greenwood County. It provides inmate jobs through a private sector operated industry as well as various institutional job assignments. Additionally, work crews are provided to various county Department of Social Services agencies to distribute food to the needy.

**Education:** Literacy through the GED, Adult Continuing Education; life and social skills instruction provided through "Out for Life" Program,

**Vocational Training:** Business Science, Industrial Sewing, Marketing Entrepreneurship, and Horticulture.

**Industries:** Leath provides inmate jobs through a private sector operated cut/sew facility.

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Alcoholics Anonymous, SisterCare, Trauma Group, and Battered Women program.

**Accredited:** Yes, since 1993.



## Lee Correctional Institution



1204 East Church Street  
Bishopville, SC 29010  
(803) 896-2400/(803) 428-2800

**Warden:** William R. Davis

**Opened:** 1993

**Region:** Eastern Correctional Region

**Security:** Level 3 (Male Adult and Youthful Offenders)

**Capacity:** 1,538

**Staff:** 351 Uniformed, 153 Non-Uniformed

**Overview:** A medium/maximum security prison that houses adult male and youthful offenders. The institution sits on 198 acres of land, which was purchased in 1988 from several Lee County residents.

**Education:** Provides instruction based on an individual's needs in the areas of language arts, to include reading, spelling, grammar, and mathematics. Literacy training is available. High school credentials can be earned by a student successfully passing the General Education Development (GED) Test.

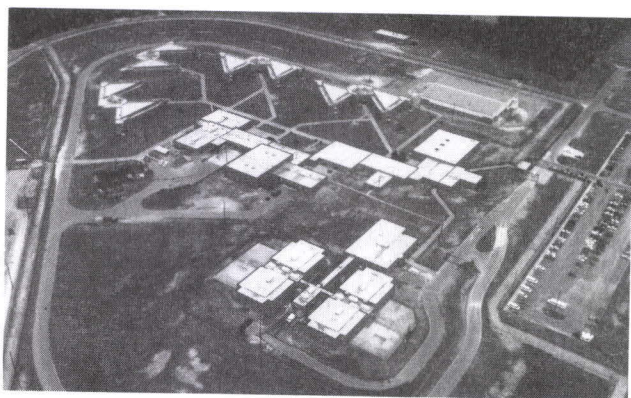
**Vocational Training:** Welding, Plumbing, Electrical, and Carpentry.

**Industries:** A private sector industry, Plastics Reclaim, out of Greenville, S.C., provides a Winding Operation. Prison Industry workers "wind" string from barrels onto spools.

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, a Behavioral Treatment Unit Counseling Program, and Alcoholics Anonymous.



# Lieber Correctional Institution



P.O. Box 205  
Ridgeville, SC 29472  
(803) 875-3332/ (803) 737-3037

**Warden:** Willie L. Weldon

**Opened:** 1986

**Region:** Coastal Correctional Region

**Security:** Level 3 (Male)

**Capacity:** 1,008 Medium Security, 96 Maximum Security and 192 R&E inmates.

**Staff:** 302 Uniformed, 90 Non-Uniformed,  
55 Contract Medical positions

**Overview:** Lieber Correctional Institution primarily houses inmates who have been incarcerated for serious crimes and offenses. Lieber maintains the Death Row for the entire state.

The Institution has double 12-foot fences laced with man barrier (razor ribbon wire). Also in place is an electronic shaker system interwoven into the fence, which is monitored by roving armed patrols, 7 days a week, 24 hours a day.

**Education:** Adult Education, GED preparation, Diploma Program

**Vocational Training:** Carpentry, Horticulture, Welding, and Plumbing.

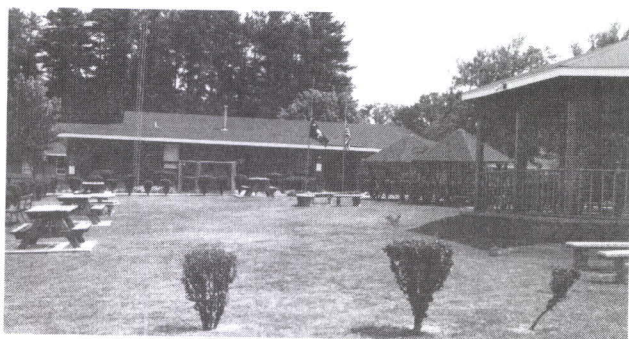
**Industries:** Recycling tape measures for Evans Rule Company and a tire retreading operation.

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Alcoholics Anonymous, Narcotics Anonymous, Alcohol and Drug Education Program, Recovery Group.

**Accredited:** Yes, since 1989.



## Livesay Pre-Release Center



104 Broadcast Drive  
Spartanburg, SC 29303-4711  
(864) 594-4921/ (803) 734-1375

**Warden:** Richard E. Smith

**Opened:** 1982

**Region:** Appalachian Correctional Region

**Security:** Level 1-A (Male)

**Capacity:** 156

**Staff:** Livesay - 20 Uniformed,  
Restitution Center - 12 Uniformed;  
10 Non-Uniformed

**Overview:** A deed to land adjoining the old Piedmont Center was acquired, without cost to the S.C. Department of Corrections, through negotiations with Spartanburg County officials in 1979. The present Center houses inmates for the Work Program.

**Education and Vocational Training:** Offered through correspondence programs and SC Vocational Rehabilitation.

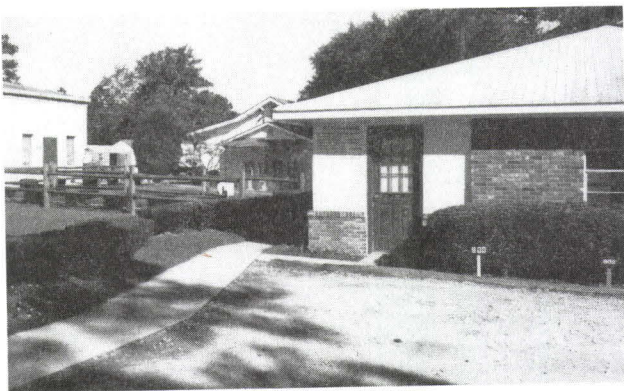
**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Alcoholics Anonymous, and Narcotics Anonymous.

**Satellite Activities:** Restitution Center opened in 1990, housing 48 males and 16 females--unsentenced probationers who work public jobs in the community.

**Accredited:** Yes, since 1986.



# Lower Savannah Pre-Release Center



361 Wire Road  
Aiken, SC 29801  
(803) 648-8865

**Warden:** John H. McCall

**Opened:** 1973

**Region:** Midlands Correctional Region

**Security:** Level 1-A (Male)

**Capacity:** 250 (122 Labor Crew inmates and  
128 Work Crew inmates)

**Staff:** 27 Uniformed, 17 Non-Uniformed

**Overview:** Lower Savannah Pre-Release Center houses labor crew and work program inmates, 17 years of age and older. The institution provides workers for surrounding state and county agencies through labor crews.

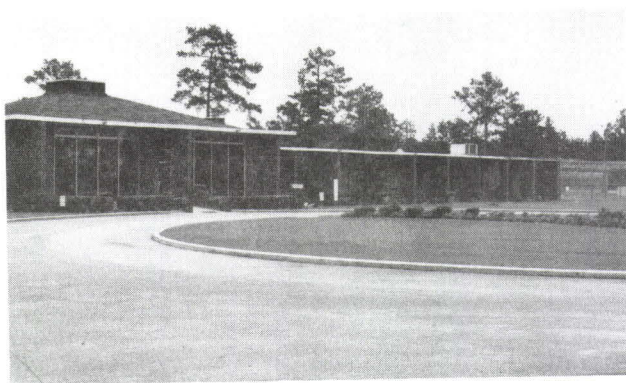
Work Program inmates are required to maintain private sector jobs provided through the Community Service Program. In joint co-operation with the S.C. Department of Transportation, the Center also provides a highway litter detail, consisting of labor crew inmates. These inmates are supervised by correctional staff.

**Education:** Adult Basic Education is offered through the Aiken Adult Basic Education Office.

**Other Services:** Vocational rehabilitation case management services provided by a counselor through the S.C. Department of Vocational Rehabilitation; vocational testing, rehabilitation plan, and follow-up job placement upon release. Alcoholics Anonymous meetings, Religious and Volunteer Services also available. Medical services are provided by Trenton Correctional Institution in on-site sick calls for labor crews and a local family medical center for work program participants.



## MacDougall Correctional Institution



1516 Old Gilliard Road  
Ridgeville, SC 29472  
(803) 737-3036

**Warden:** Edsel T. Taylor

**Opened:** 1966

**Region:** Coastal Correctional Region

**Security:** Level 2 (Male)

**Capacity:** 576

**Staff:** 102 Uniformed, 60 Non-Uniformed

**Overview:** The facility opened as MacDougall Youth Correction Center. It was renamed MacDougall Correctional Institution in February 1991. The institution houses convicted offenders age 17 and older. It utilizes a perimetrical fence with man-barrier wire and electronic gates as the primary physical security. The average inmate age is 35.

**Education:** Adult Basic Education, GED, High School, Special Education, and Adult Continuing Education.

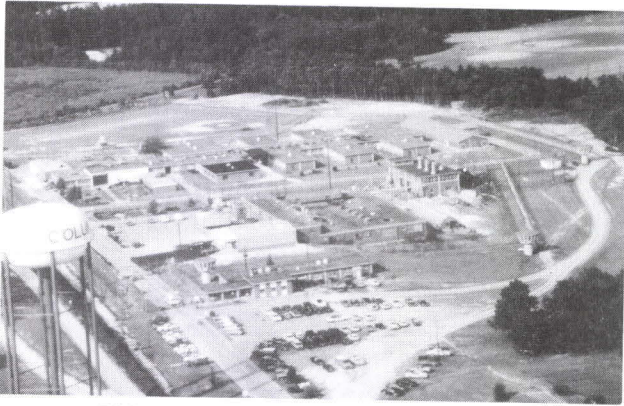
**Vocational Training:** Horticulture, carpentry, brickmasonry, welding, auto mechanics, auto body repair, and barbering.

**Industries:** 445 acre farm which produces various grain and vegetation.

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Alcoholics Anonymous, Narcotics Anonymous, and an Alcohol and Drug Education Program.



# Manning Correctional Institution



502 Beckman Road, P.O. Box 3173  
Columbia, SC 29230-3173  
(803) 935-7248

**Warden:** A.J. Padula

**Opened:** 1963

**Region:** Midlands Correctional Region

**Security:** Level 2 (Male)

**Capacity:** 844

**Staff:** 154 Uniformed, 70 Non-Uniformed

**Overview:** Manning Correctional Institution houses offenders convicted of felonies, as well as non-violent crimes. The average inmate age is 32. The institution utilizes a double fence and structural design of a minimum/medium penal institution.

**Education:** High school, GED, literacy, and library services.

**Vocational Training:** Brickmasonry, Horticulture, and Building Maintenance.

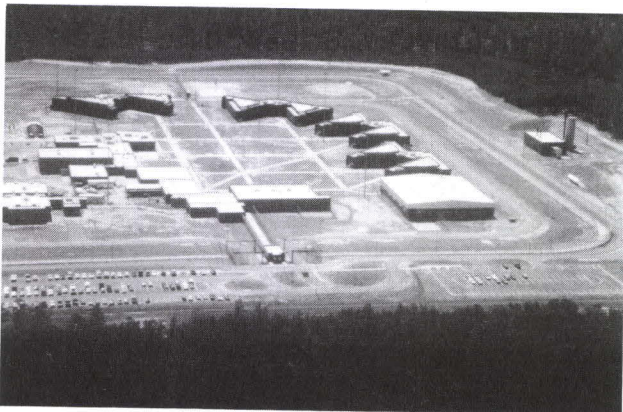
**Industries:** The MCI Central State Laundry employs inmates in the capacity of production, support, maintenance, and clerks.

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Alcoholics Anonymous, and Narcotics Anonymous.

A 202-bed addictions treatment unit called New Connections opened on November 1, 1994.

Manning Correctional Institution is responsible for the security of a 60-bed Restitution Center located on the premises and operated by the S.C. Department of Probation, Parole and Pardon Services.

# McCormick Correctional Institution



Route 2, Box 100  
McCormick, SC 29899  
(864) 443-2114/ (803) 734-0330

**Warden:** Colie L. Rushton

**Opened:** 1987

**Region:** Appalachian Correctional Region

**Security:** Level 3 (Male)

**Capacity:** Rated - 600, Double-celled 1,100

**Staff:** 208 Uniformed, 87 Non-Uniformed

**Overview:** McCormick Correctional Institution houses inmates whose current offenses, institutional adjustment, or criminal history indicate a need for medium/maximum supervision. The institution has double 12 foot fences laced with man barrier (razor ribbon wire). Also in place is an electronic shaker system interwoven into the fence, which is monitored by roving armed patrols, 7 days a week, 24 hours a day.

**Education:** Adult Basic Education and GED.

**Vocational Training:** Carpentry and Automotive.

**Prison Industries:** A modern production facility producing upholstered furniture, modular office systems, and powder painting for metal products. The Modular Furniture Plant is unique in that, not only does it deliver its goods, but also must install its modular systems. The primary focus on installations is customer service and satisfaction.

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Alcoholics Anonymous, Alcohol and Drug Abuse Education.

**Accredited:** Yes, since 1993.



# Northside Correctional Institution



504 Broadcast Drive  
Spartanburg, SC 29303-9702  
(864) 594-4915

**Warden:** Robert H. (Hal) Mauney  
**Opened:** 1973  
**Region:** Appalachian Correctional Region  
**Security:** Level 1-B (Male)  
**Capacity:** 382  
**Staff:** 58 Uniformed, 26 Non-Uniformed

**Overview:** Northside Correctional Institution houses offenders convicted of crimes ranging from fraudulent checks to murder, with sentences from 91 days to life. Initial assignments are primarily short term, non-violent offenders. Long-term, violent offenders must advance through the correctional system before placement at NCI.

**Education:** Laubach tutoring and full-time Adult Basic Education/GED instruction.

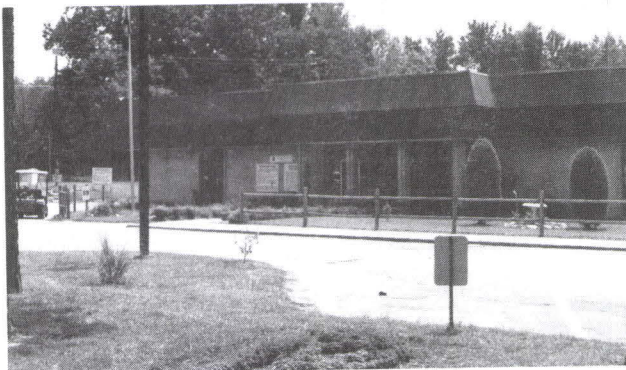
**Vocational Training:** Brick Masonry and a Janitorial Service course which is offered through Spartanburg Technical College.

**Other Services:** Physical and Mental Health Care Services, Religious, Volunteer, Alcoholics Anonymous, Narcotics Anonymous, Substance Abuse Education.

**Contract Outside Work Details:** Northside provides inmate labor to contracting city, state, and county agencies to perform a variety of tasks to include, but not limited to, garbage collection, recycling, road work, etc. Approximately 100 inmates are checked out Monday through Friday, and work under the supervision of the employees of the contracting agency.

**Accredited:** Yes, since 1995.

## Palmer Pre-Release Center



2012 Pisgah Road  
Florence, SC 29501  
(803)661-4770/ 734-9487

**Warden:** Oscar A. Faulkenberry  
**Opened:** 1975  
**Region:** Eastern Correctional Region  
**Security:** Level 1-A (Male)  
**Population:** 292 (Work Program-151,  
Labor Crew- 141)  
**Staff:** 34 Uniformed, 19 Non-Uniformed

**Overview:** Palmer Pre-Release Center is a minimum security community-based institution serving a 12 county area in the Pee Dee and Grand Strand regions of the state. The original Center was constructed in 1974/75 on 8.8 acres of land secured from Clemson University. The Pre-Release Center/Labor Crew Center, comprising 192 beds, became operational in August, 1991.

Two programs are in operation: the Work Program, in which approved inmates have the opportunity to be placed in community employment and participate in other programs in order to prepare them for release, and the Labor Crew Program, which provides inmate labor crews to contracted state, county, and municipal agencies.

**Education:** Adult Basic Education offered by Poyner Adult Education Center in Florence, S.C. Trained inmate literacy tutors (Laubach) on site.

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Alcoholics Anonymous, and Narcotics Anonymous.

**Accredited:** Yes, since 1989.



# Perry Correctional Institution



430 Oaklawn Road  
Pelzer, SC 29669  
(864) 243-4700/ (803) 737-1752

**Warden:** Phoebe B. Johnson

**Opened:** 1981

**Region:** Appalachian Correctional Region

**Security:** Level 3 (Male)

**Capacity:** Medium Security: 763

R&E/Maximum Security: 251

**Staff:** 219 Uniformed, 111 Non-Uniformed  
Administration, Support, Treatment,  
and Programs - 135

**Overview:** Perry Correctional Institution was the first high-security institution to be constructed in the upper part of South Carolina by the S.C. Department of Corrections. PCI is designed primarily to house violent offenders with longer sentences and has only limited outside details. The Reception and Evaluation Unit processes admissions from the Appalachian Correctional Region. The average age of the inmates is 33 years old.

**Education:** GED, Laubach reading, and Basic Education.

**Vocational Training:** Brick masonry and Carpentry.

**Industries:** Prison Industries manufactures wood office furniture to be sold to non-profit organizations, state agencies, churches, etc. The inmates employed in Prison Industries are paid on an incentive program.

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Alcoholics Anonymous, Narcotics Anonymous, Substance Abuse Phase I & II, and Relapse Prevention of Substance Abuse.

# Ridgeland Correctional Institution



P.O. Box 2039  
Ridgeland, SC 29936  
(803) 726-6888

**Warden:** P. Douglas Taylor

**Opened:** 1995

**Region:** Coastal Correctional Region

**Security:** Level 2 (Male)

**Population:** 1,130

**Staff:** 214 Uniformed, 93 Non-Uniformed

**Overview:** Ridgeland Correctional Institution is responsible for adult offenders ages 17 and older sentenced to a period of incarceration of more than three months. Inmates serving time here have committed both non-violent and violent offenses. The institution has double 12-foot fences with man barrier (razor ribbon wire). Also in place is an electronic shaker system interwoven into the fence as well as the fast scan camera system, which is monitored by roving armed patrols, 7 days a week, 24 hours a day.

**Education:** Educational opportunities are provided on the individual's needs. A language arts program (reading, spelling, grammar), mathematics, and literacy training are offered. High school credentials can be earned by a student successfully passing the GED test.

**Vocational Training:** Electrical and carpentry trades.

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Alcoholics Anonymous, and Narcotics Anonymous.



# State Park Correctional Center



*P.O. Box 98  
State Park, SC 29147  
(803) 935-7243*

**Warden:** Pris M. Mack  
**Opened:** 1983  
**Region:** Midlands Correctional Region  
**Security:** Level 1-B ( Females)  
**Capacity:** 452  
**Staff:** 73 Uniformed, 34 Non-Uniformed

**Overview:** State Park Correctional Center is a multi-functional facility housing minimum security women offenders. It has the state's only Work Program for women, an addictions treatment program and a pre-release program. It is located at the State Park Health Complex.

**Education:** A Literacy Program for Grades 0-6, a Pre-GED class for Grades 6-9, and a GED class for Grades 9 and above. A 30-Day Pre-Release class offers job skills training.

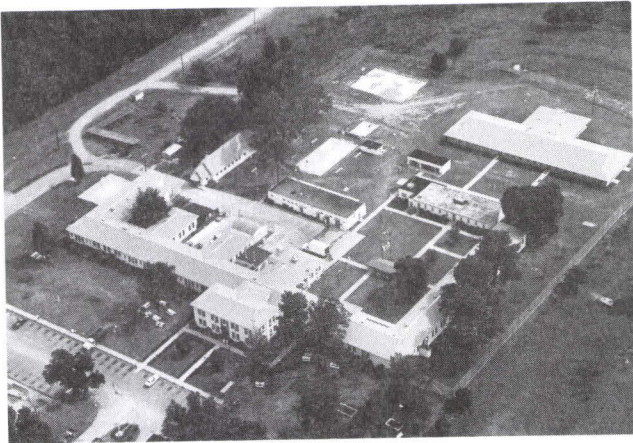
**Vocational Rehabilitation:** Provides services to the Work Program inmates and the Pre-Release participants.

**Addictions Treatment Unit:** 30 beds are assigned to females enrolled in a 6-month drug addictions program.

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Alcoholics Anonymous and Narcotics Anonymous.

**Accredited:** Yes, since 1986.

## Stevenson Correctional Institution



*4546 Broad River Road  
Columbia, SC 29210  
(803) 896-8575*

**Warden:** Bernard McKie  
**Opened:** 1938  
**Region:** Midlands Correctional Region  
**Security:** Level 1-B (Male)  
**Population:** 322  
**Staff:** 100 Uniformed, 36 Non-Uniformed

**Overview:** The facility was constructed in 1938 for adult female offenders. It is a minimum security institution for adult male offenders. The institution presently provides inmate labor crews for entities within the Broad River Complex surrounding the Columbia area. It houses a 72-bed male shock incarceration unit. It serves as a short-term lockup unit for Midlands Correctional Region inmates, as well as supervised furlough violators from the Midlands Correctional Region being returned to the S.C. Department of Corrections.

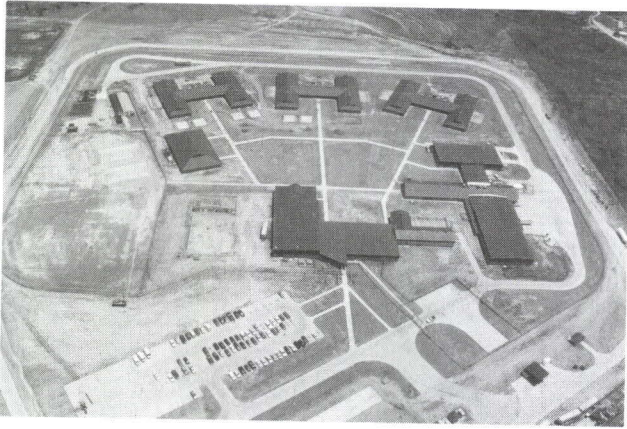
**Education:** Literacy/Adult Basic Education/GED programs. Inmates from Campbell and Watkins Pre-Release Centers and Walden Correctional Institution participate in the educational programs at Stevenson.

**Other Services:** Physical and Mental Health Care, Religious, Alcoholics Anonymous, and Narcotics Anonymous.

**Accredited:** Yes, since 1993.



# Trenton Correctional Institution



Route 1, Box 1000  
Trenton, SC 29847  
(803) 896-3000

**Warden:** George T. Hagan

**Opened:** 1995

**Region:** Midlands Correctional Region

**Security:** Level 2 (Male)

**Population:** 623

**Staff:** 114 Uniformed, 77 Non-Uniformed

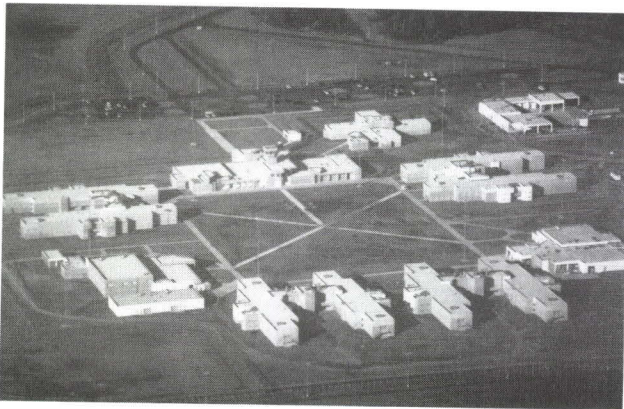
**Overview:** Trenton Correctional Institution is located in Edgefield County and is built on approximately 87 acres of land, 50 acres of which make up the fenced compound area. Trenton houses minimum security inmates 17 years of age and older with the emphasis placed on Youthful Offenders.

**Education:** Basic Education, GED preparation, Special Education resource for learning disabilities and educable mentally handicapped, and literacy training are available. Three vocational training programs - welding, brick masonry, and carpentry.

**Industries:** A recycling operation for Shakespeare in Columbia, SC. This operation consists of rewinding fishing line from spools. The spools are then inspected for cracks and damage and returned to the company for reuse.

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Alcoholics Anonymous, and Narcotics Anonymous.

# Turbeville Correctional Institution



P.O. Box 252  
Turbeville, SC 29162  
(803) 659-4800/ (803) 896-3100

**Warden:** Ralph S. Beardsley

**Opened:** 1994

**Region:** Eastern Correctional Region

**Security:** Level 2 (Male)

**Population:** 1,138

**Staff:** 223 Uniformed; 102 Non-Uniformed

**Overview:** Turbeville Correctional Institution is responsible for adult offenders ages 17 or older sentenced to a period of incarceration of more than three months. Inmates serving time here will have committed both non-violent and violent offenses. With the new classification system being implemented, Turbeville is transitioning to a predominantly younger offenders population. A Basic Training Unit and controlled movement of the inmate population gives the inmates a more structured environment and makes them more accountable.

**Education:** Educational opportunities are provided based on the individual's needs. The education department has been enhanced to accommodate the younger population. A language arts program (reading, spelling, grammar), mathematics, and literacy training is being offered. High school credentials can be earned by a student successfully passing the General Education Development (GED) Test.

**Vocational Training:** Plumbing and Carpentry trades.

**Industries:** An agency industry (cut and sew garments manufactured).

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Alcoholics Anonymous, and Narcotics Anonymous.



# Walden Correctional Institution



4340 Broad River Road  
Columbia, SC 29210  
(803) 896-8580

**Warden:** Ed M. McCrory

**Opened:** 1950

**Region:** Midlands Correctional Region

**Security:** Level 1-B (Male)

**Capacity:** 380

**Staff:** 68 Uniformed, 21 Non-Uniformed

**Overview:** Walden Correctional Institution houses adult offenders in minimum custody. Age range is between 17 and 65+, with average age of 33. Walden provides inmate work details for support services, and county, city, and state agencies.

**Education:** Literacy program, basic education, adult continuing education.

**Vocational Training:** Small engine repair and carpentry.

**Industries:** Farm consisting of 850 acres planted in various feed crops for livestock and a productive garden truck farm.

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Alcoholics Anonymous, and Narcotics Anonymous.



## Wateree River Correctional Institution



Post Office Box 189  
Rembert, SC 29128-0189  
(803) 432-6191/ 734-9925/ 775-0973

**Warden:** John H. Carmichael, Jr.

**Opened:** 1890s

**Region:** Eastern Correctional Region

**Security:** Level 2 (Male)

**Capacity:** 1,011: 795 general population &  
216 Shock Incarceration Inmates

**Staff:** 153 Uniformed, 94 Non-Uniformed

**Overview:** Wateree River Correctional Institution is located on the east bank of the Wateree River in Sumter and Kershaw Counties. It houses minimum security adult inmates. The institution is a farming institution which produces 100% of the milk for the S.C. Department of Corrections and S.C. Department of Juvenile Justice. Also, 100% of the agency's pork and about 37% of the beef needs are raised on the farm. The average age of the inmate population is 32.

**Education:** Adult continuing education enable inmates to earn a GED.

**Vocational Training:** Four vocational programs (plumbing, construction equipment maintenance, construction equipment operation, and communications/electronics repair).

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, and Alcoholics Anonymous.



# Watkins Pre-Release Center



1700 St. Andrews Terrace Road  
Columbia, SC 29210  
(803) 896-8584

**Warden:** Carl J. Frederick

**Opened:** 1964

**Region:** Midlands Correctional Region

**Security:** Level 1-A (Male)

**Capacity:** 144 (Pre-Release)

56 (Addictions Treatment Unit)

**Staff:** 24 Uniformed, 14 Non-Uniformed,  
8 Contractual

**Overview:** Watkins Pre-Release Center was established to assist inmates in their transition back into society. Watkins relocated at its present site in August, 1983. The institution houses minimum security male residents 17 years of age or older.

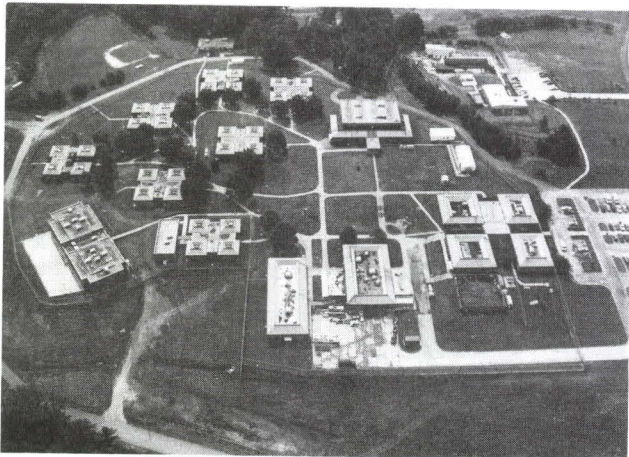
**Education:** Basic education, GED preparatory/ examination through Stevenson Correctional Institution.

**Programs:** 30-day pre-release program and an Addictions Treatment program.

**Other Services:** Religious, Vocational Rehabilitation, Vocational Placement, Housing & Employment Assistance, After-care Referral, Alcoholics Anonymous, and Narcotics Anonymous.

**Accredited:** Yes, since 1985.

## Women's Correctional Institution



4450 Broad River Road  
Columbia, SC 29210-4096  
(803) 896-8590

**Warden:** Mary B. Scott

**Opened:** 1973

**Region:** Midlands Correctional Region

**Security:** Level 3 & special needs (Female)

**Capacity:** 484 general population and R&E  
25 Shock Incarceration

**Staff:** 128 Uniformed, 73 Non-Uniformed

**Overview:** The Women's Correctional Institution became operational in 1973, when female offenders from the Harbison Correctional Institution were transferred to the institution in the Broad River Road complex. An additional 96-bed unit became operational on Nov. 5, 1986. It houses medium/maximum security offenders, 17 years of age and older. It also serves as a regional medical facility for women offenders with specialized mental and physical health care needs.

**Education:** Educational program for all grade levels. College courses are also available through correspondence courses.

**Vocational Training:** Welding, Dental, Office Skills Courses, and Janitorial Services.

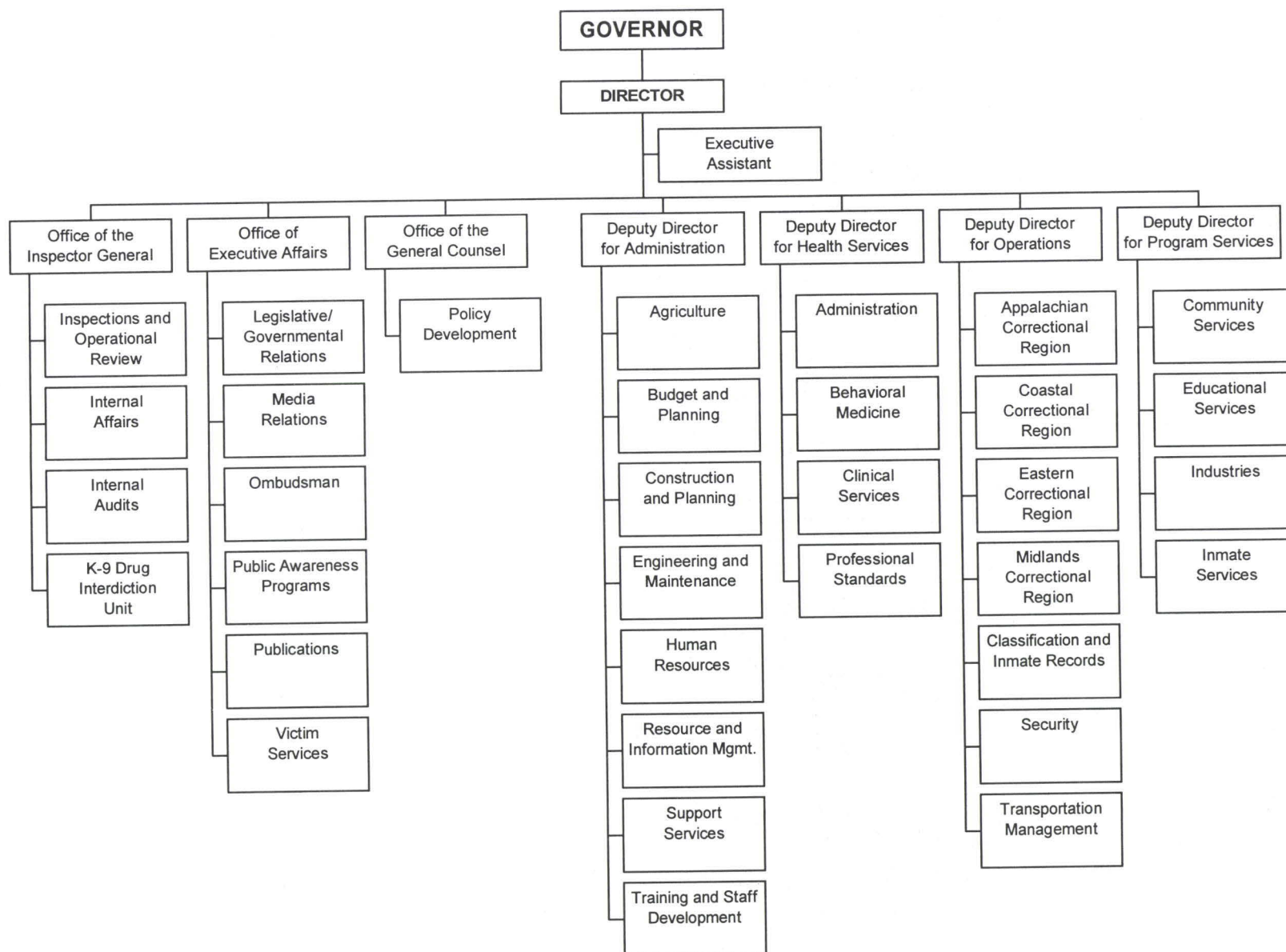
**Industries:** Apparel Plant produces different articles of apparel used for SCDC, S.C. Department of Mental Health and county designated facilities.

**Other Services:** Physical and Mental Health Care, Religious, Volunteer, Alcoholics Anonymous, Narcotics Anonymous, SisterCare, and Battered Women program.

**Satellite Activity:** Women's Reception and Evaluation Center opened January, 1993. It processes all female offenders entering the Department of Corrections. The Women's Shock Incarceration Unit opened on Nov. 2, 1987. It houses first-time, non-violent female offenders ages 17-29.



# South Carolina Department of Corrections Organizational Structure (As of June 30, 1997)





# Department Organization

## **Office of the Director**

Within the office of the Director are the following specialized administrative staff support divisions/offices:

## **Office of Executive Affairs**

David Jordan - Director

Functions as the Department of Corrections' central point of all legislative and governmental issues and public relations. Media contacts, public awareness programs and agency-wide publications originate from this Office. Also includes the ombudsman investigations.

## **Division of Victim Services**

Barbara W. Grissom - Director

Responsible for maintaining victim records and provides notices of inmate release(s) or escapes to victims or victim families. Addresses public inquiries about inmates.

## **Office of General Counsel**

Larry C. Batson - Director

Provides legal advice to the Director and the Department, and represents the Department and its employees under prescribed circumstances in legal actions.

## **Division of Policy Development**

Laurie A. Gibbs - Director

Responsible for revising, updating and reviewing Agency policies and procedures for compliance with organizational guidelines and directives, statutory mandates, and applicable regulatory standards.

## **Office of the Inspector General**

Lonnie J. Eslick - Inspector General

The Inspector General oversees the Divisions of Internal Affairs, Internal Audits, Inspections and Operational Review, and the K-9 Drug Interdiction Unit. The Inspector General's job is to ensure adherence to all statutes, policies, and rules. The Inspector General provides leadership, guidance, and consultation while maintaining and ensuring acceptable levels of accountability. The Inspector

General also prepares and presents reports to the Director and confers with the Director and other management regarding activities, problems, and requests for audits, inspections, operational review, investigations, and K-9 drug interdictions. The Inspector General assists in the development of agency-wide policies and procedures with special emphasis on the functional areas under this office.

## **Division of Inspections and Operational Review**

Blake E. Taylor, Jr. - Director

Inspections: Responsible for conducting inspections of all state, county, and municipal detention and correctional facilities and for enforcing standards, fire/life safety codes, and certain other government regulations.

Operational Review: Administers the standards and accreditation program of the Commission on Accreditation for Corrections/American Correctional Association for individual facilities and is responsible for developing and implementing a system of operational reviews for individual facilities to ensure compliance of operations with policy directives.

## **Division of Internal Affairs**

Alan L. Waters - Director

Conducts criminal and major administrative investigations for the agency as primary investigative arm and functions as chief law enforcement liaison with outside law enforcement in investigative matters.

## **Division of Internal Audits**

John A. Davis - Director

Provides management with a protective and constructive service through an independent review, analysis, and appraisal of: (1) financial and other operating activities and (2) the economy and efficiency with which resources are utilized and programs are conducted.

## **K-9 Drug Interdiction Unit**

J. Michael Meetze - Supervisory Agent

The K-9 Unit has expanded to five drug dog teams to help decrease the amount of narcotics coming into the state prisons. The teams do major interdiction operations regarding visitors, employees, vendors, and their vehicles as they enter SCDC property. Each of our state institutions, to include out buildings,





are also constantly searched for narcotics. This expansion enhances SCDC's efforts to enforce its zero drug tolerance policy.

### **Office of the Deputy Director for Administration**

Sam D. O'Kelley - Deputy Director

The Deputy Director for Administration directs the budgeting, planning, purchasing, food services, personnel, financial accounting, offender records management, computer operations, training and agriculture programs throughout the Department. These functions are carried out through eight divisions:

#### **Division of Agricultural Services**

Joel E. Anderson - Director

Has the primary responsibility for all agricultural and dairy operations as well as grounds maintenance.

#### **Division of Budget, Planning and Purchasing**

Glen Franz - Director

Prepares all budget requests for submission to the Governor, Budget and Control Board, and Legislature, reconciles expenditures with appropriations, and prepares all capital improvement plans and requests for bond approval. Also conducts monitoring, allocation, and internal control of budgets. Processes all Agency purchases.

#### **Division of Construction and Planning**

William H. Harmon - Director

Manages all phases of programming, design, and construction for Agency. New construction and renovation projects to be completed either by inmate construction or contract.

#### **Division of Engineering and Maintenance**

Ralph Long - Acting Director

Has the primary responsibility for the inspection, repair/replacement, and recording of 5.5 million square feet of buildings and associated equipment.

#### **Division of Human Resources**

John Near - Director

Performs all the activities associated with recruiting and hiring of employees, provides payroll and benefits, reviews and approves classifications and compensation levels, and ensures fair and consistent employee treatment.

#### **Division of Resource and Information Management**

Dr. Lorraine T. Fowler - Director

Responsible for processing and providing to authorized external and internal audiences information on all Agency resources, i.e., inmates, employees, capital, etc. This information is produced and provided at many different levels. There are four branches under this division: (1) Technical Support and Systems Development which works in the development and maintenance of automated systems in both PC and mainframe environments, provides computer software support to payroll, personnel, and applicant tracking and employee training systems and writes computer programs relative to processing SCDC funds; (2) Financial Accounting which is responsible for all the accounting functions of the Agency with the exception of the Prison Industries Division; (3) Offender Information Management which provides automated information relating to the management of offenders to all entities in this Agency and to other organizations; and (4) Computer Operations and Telecommunications which provides support for the Agency's use and services of Information Technology, to assure that these services are available at all times and assists Agency personnel in the proper procurement, development, use and care of Information Technology in all forms.

#### **Division of Support Services**

Les G. Sweigart - Director

Directs contracting, food services, commissary, and canteen as well as the solid waste management and recycling programs.

#### **Division of Training and Staff Development**

Lew Jernigan - Director

Provides pre-employment and in-service training for all employees, including LETA certification.





## **Office of the Deputy Director for Health Services**

Dr. S. Hunter Rentz - Deputy Director

The Office of the Deputy Director for Health Services directs the management of the medical, dental, mental health, psychiatric, and the quality assurance of programs through the following divisions:

### **Division of Medical and Professional Health Services**

Renders medical, dental, psychiatric care to the inmate population utilizing a managed-care model. Psychiatric care is provided at Gilliam Psychiatric Hospital and Intermediate Care Psychiatric Units at Kirkland Correctional Institution and the Women's Correctional Institution. Dental clinics operate throughout 15 institutions. There are state employed physicians, dentists, nurses, pharmacists, laboratory and x-ray personnel as well as support services. Health care services (hospitals and consulting physicians) serve on a referral basis under contract. Nine SCDC Institutions have privatized health care under a contract with Correctional Medical Services (CMS).

### **Mental Health and Behavioral Medicine**

Provides a holistic approach toward rehabilitation in the treatment of mental health diagnosis, addictions, and behavioral problems for inmates committed to SCDC.

### **Office of Professional Standards**

Directs the statewide Quality Assurance Program for all disciplines within Health Services to include the Infection Control, Risk Management and Medical Staff Development Programs. Assures community and American Correctional Association standards are observed.

## **Office of the Deputy Director for Operations**

William D. Catoe - Deputy Director

The Office of the Deputy Director for Operations directs the management of all prison operations, security, emergency response, classification and vehicles throughout the prison system. Within the Office of the Deputy Director for Operations are four regional offices for prison operations as well as the following divisions and offices:

### **Division of Classification and Inmate Records**

Nathaniel Hughes, Jr. - Director

Responsible for a Division consisting of State Classification, Institutional Classification, and Offender Records Branches. These Branches are responsible for agency-wide functions to ensure the appropriate institutional security/custody levels and work/program assignments of a prison population of approximately 20,000 inmates, with approximately 12,000 new admissions and 11,000 releases each year.

### **Division of Security**

Kenneth D. McKellar - Director

Responsible for the Department's readiness to respond to emergency situations such as riots or hostage-taking. This office ensures that the special response teams, e.g., Rapid Response Teams (RRT), Situation Control Teams (SITCON), and the Special Weapons and Tactics Team (SWAT), are properly trained and equipped. This office also assists the Regional Directors and Deputy Regional Directors in conducting security audits of all institutions. The division conducts emergency exercises at Level 2 and 3 facilities on a monthly basis. It also writes post orders and policy/procedures regarding operations/security. All security equipment is purchased for the Agency by the division. Master Post Rosters are developed and maintained for the security posts in the Agency.

### **Division of Transportation Management**

Ron McLean - Director

Responsible for the purchasing, preventive maintenance and repairs of the Department of Corrections' entire vehicle fleet totaling 943, and oversees the Agency's heavy equipment. Provides preventive maintenance and repair services to other state agencies, (i.e., Department of Juvenile Justice, Forestry, and State Fleet Management's vehicles located East of I-20.) Provides agency personnel with transportation by maintaining and scheduling the Agency's pool vehicles. Determines the needs and coordinates the sale of those vehicles ready for salvage. Also responsible for the purchasing and repair of the Agency's radio communications' needs. Supervises the Central Bus Terminal which is responsible for the transferring of inmates from one location to another, operating a total of 12 routes.

### **Institutional Operations: Regional Offices**

The state has four geographical regions to facilitate management and operation of facilities. Each of the regions is headed by a Regional Director who directs prison operations within his





region. The regions are: Appalachian, Midlands, Coastal, and Eastern.

### **Office of the Deputy Director for Program Services**

Tony Strawhorn - Deputy Director

The Office of the Deputy Director for Program Services directs the education, industries, and community employment programs for inmates. Delivering a broad spectrum of program services under the supervision of this office during this fiscal year were the following divisions:

#### **Division of Community Services**

Barry Mock - Director

Administers community-based correctional programs that provide the offender a period of transition from the institutional to the community setting (i.e. Work and 30-Day Pre-Release Programs), and the Labor Crew, Shock Incarceration, and Youthful Offender Act Programs.

#### **Division of Educational Services**

Barbara Mayson - Director

Administers and provides academic, literacy, vocational, special and career education and library services to the inmate population at 18 institutions, with satellites at pre-release. The Palmetto Unified School District #1 offers a variety of vocational programs, including auto mechanics, carpentry, plumbing, and heavy equipment operation and repair. Academic programs include GED preparation, Level I & Level II, Literacy programs, and High School Diploma opportunities.

#### **Division of Inmate Services**

Milan O'Bradovich - Director

Provides for statewide specialized institutional programs or services in the areas of inmate mail, inmate grievances, inmate hobbycrafts, inmate organizations, recreation, religion, and volunteer services (which enhance personal development, family strengthening, employment transition, substance abuse support, spiritual growth, health and wellness).

#### **Division of Industries**

Tony Ellis - Director

Manages several revenue-based manufacturing and service operations within major institutions using inmate labor with civilian supervision. Prison Industries products and services include furniture and office modular systems, upholstery, clothing, laundry, license tags, metal products, packaging, wire harnesses, draperies, graduation apparel, book sorting, and tire recapping.

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